

---

From:

(b)(6);(b)(7)(C)

To:

(b) (6)

Cc:

(b)(6);(b)(7)(C)

Bcc:

Subject:

Trip to Laredo

Date:

Fri Nov 17 2017 10:35:29 EST

Attachments:

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(b) (6)

I'm looking at being in LRD the week of the 27th to see the FY17 new roads and the roads you are evaluating for FY18. I'm assuming/hoping we could visit all of the roads in 1 day. Do you concur? If so, do you have a preference as to the specific day that week?

Thanks,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C), P.E., PMP, Chief Engineer

Border Patrol & Air and Marine (BPAM) PMO

LMI Contractor

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

---

From:

To:

Cc:

Bcc:

Subject: RE: San Diego

Date: Fri Nov 17 2017 10:19:30 EST

Attachments:

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Yes-we are going to look it

(b)(6);(b)(7)(C), P.E., PMP, Chief Engineer  
Border Patrol & Air and Marine (BPAM) PMO  
LMI Contractor  
Mobile: (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)

-----Original Message-----

From: (b)(6);(b)(7)(C)

Sent: Friday, November 17, 2017 10:10 AM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: San Diego

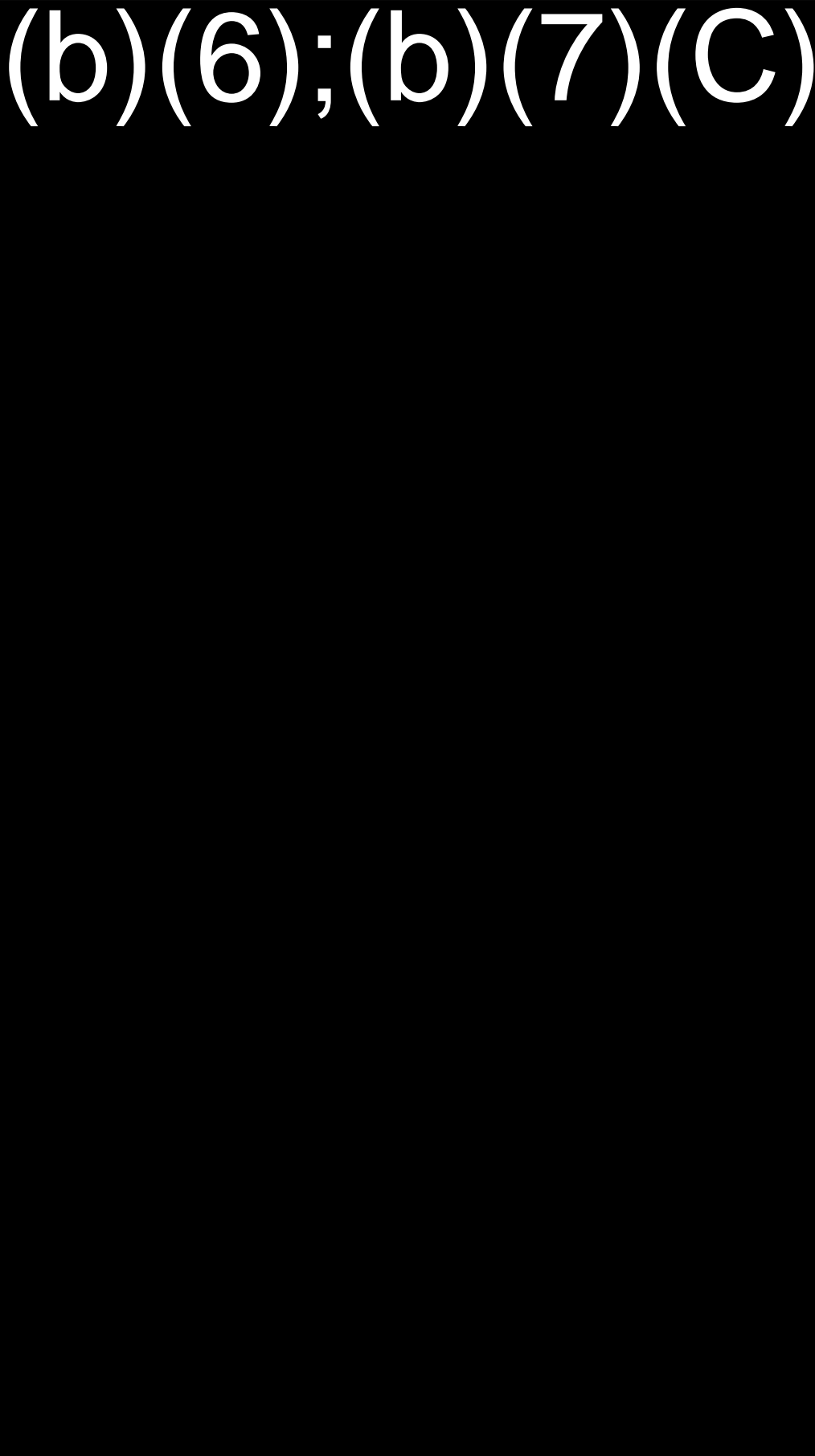
Not sure we want to go there but is IDIQ a possibility ?

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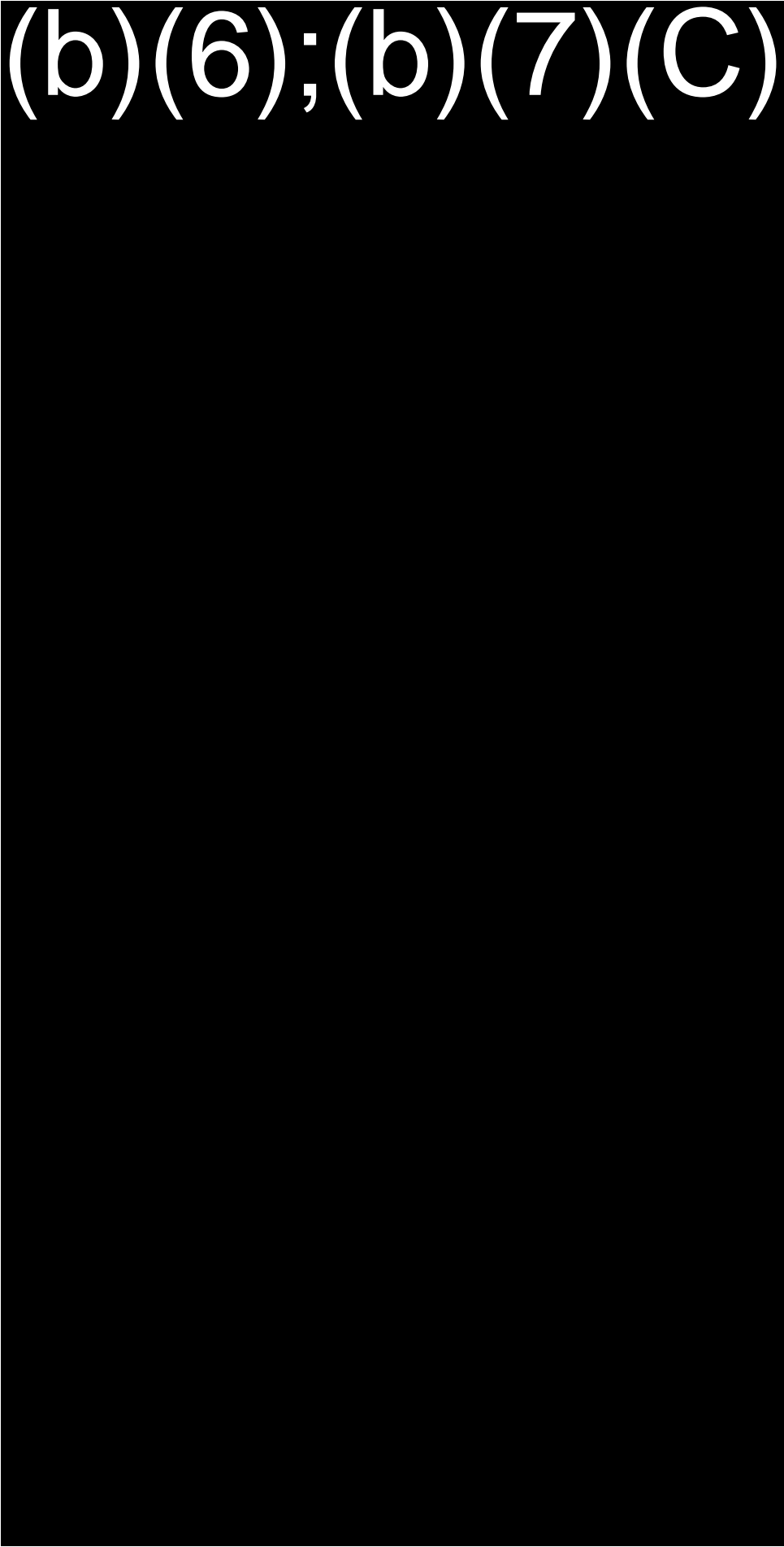
From:

To:

(b)(6);(b)(7)(C)

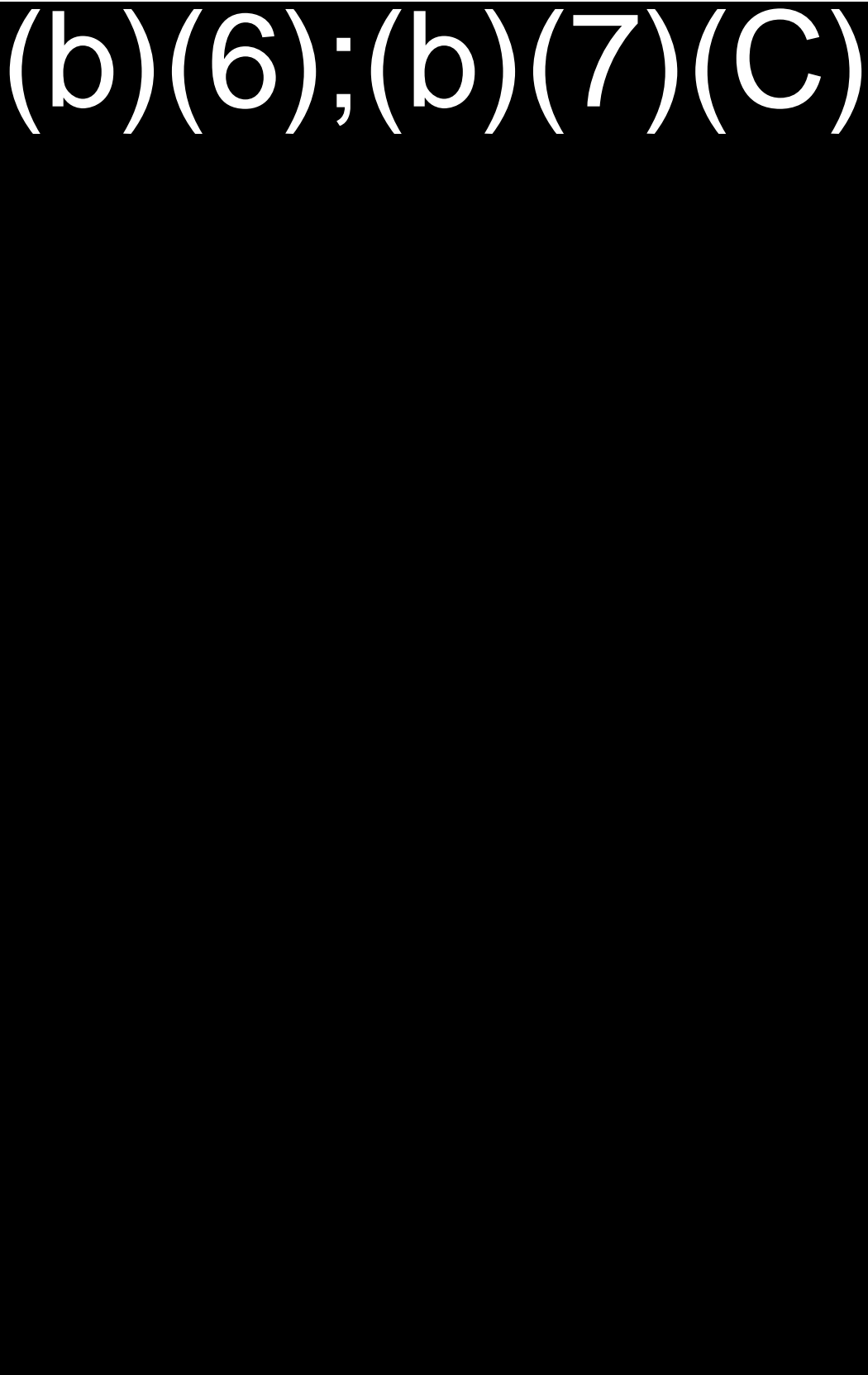


(b)(6);(b)(7)(C)





(b)(6);(b)(7)(C)



Cc:

Bcc:

Subject: FY20-24 RAP Worksheet, Green Sheet forms

Date: Tue Nov 21 2017 12:41:25 EST

Attachments: FY20-24--RAP--RAP Worksheet Green Sheet--USBP--TALMEC Infrastructure--11-20-17.xlsx

FY20-24--RAP--RAP Worksheet Green Sheet--USBP--TALMEC USBP--11-20-17.xlsx

FY20-24--RAP--RAP Worksheet Green Sheet--USBP--UGS and I-UGS--11-20-17.xlsx

20-17.xlsx FY20-24--RAP--RAP Worksheet Green Sheet--USBP-INV--Block 1 Maintenance--11-  
 FY20-24--RAP--RAP Worksheet Green Sheet--USBP-INV--BPES--11-20-17.xlsx  
 FY20-24--RAP--RAP Worksheet Green Sheet--USBP-INV--CBTT--11-20-17.xlsx  
 FY20-24--RAP--RAP Worksheet Green Sheet--USBP-INV--Facilities--11-20-17.xlsx  
 FY20-24--RAP--RAP Worksheet Green Sheet--USBP-INV--IFT--11-20-17.xlsx  
 FY20-24--RAP--RAP Worksheet Green Sheet--USBP-INV--Mobile Surveillance--11-20-  
 17.xlsx  
 FY20-24--RAP--RAP Worksheet Green Sheet--USBP-INV--(b) (7)(E)--11-21-17.xlsx  
 FY20-24--RAP--RAP Worksheet Green Sheet--USBP-INV--(b) (7)(E)--11-20-17.xlsx  
 FY20-24--RAP--RAP Worksheet Green Sheet--USBP-INV--NB--(b) (7)(E)--11-20-17.xlsx  
 FY20-24--RAP--RAP Worksheet Green Sheet--USBP-INV--(b) (7)(E)--11-21-  
 -17.xlsx  
 FY20-24--RAP--RAP Worksheet Green Sheet--USBP-INV--RVSS--11-20-17.xlsx  
 FY20-24--RAP--RAP Worksheet Green Sheet--USBP-INV--SUAS--11-20-17.xlsx  
 FY20-24--RAP--RAP Worksheet Green Sheet--USBP-INV--(b) (7)(E)  
 Towers (TAS)--11-20-17.xlsx  
 FY20-24--RAP--RAP Worksheet Green Sheet--USBP-INV--Tactical Infrastructure--11-  
 20-17.xlsx  
 FY20-24--RAP--RAP Worksheet Green Sheet--USBP-INV--Transportation--11-20-17-  
 xlsx  
 FY20-24--RAP--RAP Worksheet Green Sheet--USBP-INV--Vehicle Replacements-  
 MAPMO--11-21-17.xlsx  
 USBP Rainbow Chart--OS and PCI funding--includes FY17 Enacted, FY18 CJ, FY19-  
 23 RAD--11-21-17.xlsx

USBP Investment Programs (i.e. PMOD, OFAM, MAPMO Vehicles, TALMEC, BPES, UGS/I-UGS)

Attached are the pre-filled RAP Worksheet, and Green Sheet forms for your Programs. We did the best we could to pre-fill each Program's information so that all you need to do is update the RAP Worksheet numbers and the Green Sheet Descriptions/Justifications for FY20-24. (Some may have more info than others.)

Keep in mind a few things:

\*\*\*\*\* At this time we are only looking for you to provide your full funding requirement for each year.  
 (b) (5)

\*\*\*\*\* Totals from the RAP worksheet tab auto-populate the Green Sheet tab (the green highlighted part on the bottom)

\*\*\*\*\* Call us any time to ask questions

\*\*\*\*\* The Rainbow Chart is included to provide additional context in case you need it (FY17-23 RAD numbers)

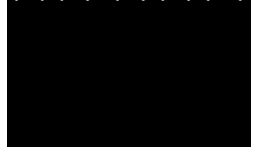
\*\*\*\*\* Please send your RAP Worksheet and Green Sheet (both tabs) to USBP Finance Division  
 (b)(6);(b)(7)(C) by January 8, 2018.

We will be reaching out to you next week to review this and answer your questions.

Thank you, and Happy Thanksgiving

USBP Budget Formulation Team

(b)(6);(b)(7)(C)

A large black rectangular redaction box covering the signature area.

Page 7 of 890<sup>1</sup>

USBP RAP FY20-24								
"Green Sheet" (Program Baseline Assessment Sheet)								
1A	Program Name USBP/Program Management Operations Directorate/Program Management Division/TALMEC Infrastructure (formerly TAC-COM Modernization)							
2A	Description							
(b) (5)								
2C	Justification							
(b) (5)								
2D	Funding for FY 2019 - 2023 (\$K):							
Appropriation/Fee Account	PPA Level 1	PPA Level 2	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	
USBP-INV (1101AAX00)	Border Security Operations	AB03 (500 O&S) - Pay	(b) (5)					
USBP-INV (1101AAX00)	Infrastructure and Support	AB01 (530 O&S) - Non-Pay						
USBP-INV (1101AAX00)	Infrastructure and Support	AB20 (560 PC&I) - Non-Pay						
Total								
Number of FTE								
2E	Requirement for FY 2020-2024 (\$K)							
Appropriation/Fee Account	PPA Level 1	PPA Level 2		FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
USBP-INV (1101AAX00)	Border Security Operations	O&S	(b) (5)	\$ -	\$ -	\$ -	\$ -	\$ -
USBP-INV (1101AAX00)	Infrastructure and Support	PC&I		\$ -	\$ -	\$ -	\$ -	\$ -
Total				\$ -	\$ -	\$ -	\$ -	\$ -
Number of FTE				-	-	-	-	-

<b>TALMEC USBP</b>					<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>
Program Manager (b)(6); (b)(7)(C)				<b>Total PC&amp;I Request (\$K)</b>	-	-	-	-	-
APMB: (b)(6); (b)(7)(C)				<b>Total O&amp;S Request (\$K)</b>	-	-	-	-	-
Date				<b>Total Gov. FTE Request</b>					
<div>Add rows as needed</div> <div>Remember, you are entering your numbers in Thousands, so examples: a.) 1 = \$1,000 b.) 15 = \$15,000 c.) 223 = \$223,000 d.) 30,015 = \$30,015,000</div> <div>Email this folder (RAP Worksheet, and Green Sheet) to (b)(6); (b)(7)(C)</div>									
			Above-Baseline/ Enhancement Request Needed if Not Funded? (Yes/No)		<b>FY 2020 (\$K)</b>	<b>FY 2021 (\$K)</b>	<b>FY 2022 (\$K)</b>	<b>FY 2023 (\$K)</b>	<b>FY 2024 (\$K)</b>
<b>PPA</b>	<b>Description of Requirement</b>	<b>Comments or Assumptions</b>		<b>Pay or Non-Pay</b>					
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
<b>Total PC&amp;I Request</b>					<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
<b>Total O&amp;S Request</b>					<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

USBP RAP FY20-24 "Green Sheet" (Program Baseline Assessment Sheet)								
1A Program Name USBP/Program Management Operations Directorate/Program Management Division/TALMEC USBP								
2A Description								
2C Justification								
2D Funding for FY 2019 - 2023 (\$K):								
Appropriation/Fee Account	PPA Level 1	PPA Level 2	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	
USBP-INV (1101AAX00)	Border Security Operations	AB03 (500 O&S) - Pay	(b) (5)					
USBP-INV (1101AAX00)	Infrastructure and Support	AB01 (530 O&S) - Non-Pay						
USBP-INV (1101AAX00)	Infrastructure and Support	AB20 (560 PC&I) - Non-Pay						
Total								
Number of FTE								
2E Requirement for FY 2020-2024 (\$K)								
Appropriation/Fee Account	PPA Level 1	PPA Level 2		FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
USBP-INV (1101AAX00)	Border Security Operations	O&S		\$ -	\$ -	\$ -	\$ -	\$ -
USBP-INV (1101AAX00)	Infrastructure and Support	PC&I		\$ -	\$ -	\$ -	\$ -	\$ -
Total				\$ -	\$ -	\$ -	\$ -	\$ -
Number of FTE				-	-	-	-	-

(b) (7)(E)		????			FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Program Manager: (b)(6); (b)(7)(C)				Total PC&I Request (\$K)	-	-	-	-	-
APMB: (b)(6); (b)(7)(C)				Total O&S Request (\$K)	-	-	-	-	-
Date				Total Gov. FTE Request					
Add rows as needed Remember, you are entering your numbers in Thousands, so examples: a.) 1 = \$1,000 b.) 15 = \$15,000 c.) 223 = \$223,000 d.) 30,015 = \$30,015,000 Email this folder (RAP Worksheet, and Green Sheet) to (b)(6); (b)(7)(C)									
PPA	Description of Requirement	Comments or Assumptions	Funded? (Yes/No)	Pay or Non-Pay	FY 2020 (\$K)	FY 2021 (\$K)	FY 2022 (\$K)	FY 2023 (\$K)	FY 2024 (\$K)
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
Total PC&I Request					\$ -	\$ -	\$ -	\$ -	\$ -
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
Total O&S Request					\$ -	\$ -	\$ -	\$ -	\$ -



USBP RAP FY20-24										
"Green Sheet" (Program Baseline Assessment Sheet)										
1A	Program Name USBP/Program Management Operations Directorate/Program Management Division/ (b) (7)(E)									
2A	Description									
(b) (5), (b) (7)(E)										
2C	Justification									
(b) (5), (b) (7)(E)										
2D	Funding for FY 2019 - 2023 (\$K):									
Appropriation/Fee Account			PPA Level 1	PPA Level 2	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	
USBP-INV (1101BI00)			Infrastructure and Support	AB01 (500 O&S) - Non-Pay	(b) (5)					
USBP-INV (1101BI00)			Infrastructure and Support	AB01 (530 O&S) - Non-Pay						
USBP-INV (1101BI00)			Infrastructure and Support	AB20 (560 PC&I) - Non-Pay						
			Total							
					Number of FTE					
2E	Requirement for FY 2020-2024 (\$K)									
Appropriation/Fee Account			PPA Level 1	PPA Level 2		FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
USBP-INV (1101BI00)			Border Security Operations	O&S		\$ -	\$ -	\$ -	\$ -	\$ -
USBP-INV (1101BI00)			Infrastructure and Support	PC&I		\$ -	\$ -	\$ -	\$ -	\$ -
			Total			\$ -	\$ -	\$ -	\$ -	\$ -
						Number of FTE	-	-	-	-

Block 1 Maintenance

Program Manager:

APMB:

Date

Total PC&I Request (\$K)

Total O&S Request (\$K)

Total Gov. FTE Request

FY 2020

FY 2021

FY 2022

FY 2023

FY 2024

-

-

-

-

-

Add rows as needed

Remember, you are entering your numbers in Thousands, so examples: a.) 1 = \$1,000 b.) 15 = \$15,000 c.) 223 = \$223,000 d.) 30,015 = \$30,015,000

Email this folder (RAP Worksheet, and Green Sheet) to

(b)(6); (b)(7)(C)

PPA	Description of Requirement	Comments or Assumptions	Above-Baseline/ Enhancement Request Needed if Not Funded? (Yes/No)	Pay or Non-Pay	FY 2020 (\$K)	FY 2021 (\$K)	FY 2022 (\$K)	FY 2023 (\$K)	FY 2024 (\$K)
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
Total PC&I Request					\$ -	\$ -	\$ -	\$ -	\$ -
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
Total O&S Request					\$ -	\$ -	\$ -	\$ -	\$ -

USBP RAP FY20-24									
"Green Sheet" (Program Baseline Assessment Sheet)									
1A	Program Name USBP/Program Management Operations Directorate/Program Management Division/Block 1 Maintenance								
2A	Description								
(b) (5), (b) (7)(E)									
2C	Justification								
(b) (5)									
2D	Funding for FY 2019 - 2023 (\$K):								
Appropriation/Fee Account		PPA Level 1	PPA Level 2	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	
USBP-INV (1101AF00)		Border Security Operations	AB03 (500 O&S) - Pay	(b) (5)					
USBP-INV (1101AF00)		Infrastructure and Support	AB01 (530 O&S) - Non-Pay						
USBP-INV (1101AF00)		Infrastructure and Support	AB20 (560 PC&I) - Non-Pay						
			<i>Total</i>						
				Number of FT					
2E	Requirement for FY 2020-2024 (\$K)								
Appropriation/Fee Account		PPA Level 1	PPA Level 2		FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
USBP-INV (1101AF00)		Border Security Operations	O&S	(b) (5)	\$ -	\$ -	\$ -	\$ -	\$ -
USBP-INV (1101AF00)		Infrastructure and Support	PC&I		\$ -	\$ -	\$ -	\$ -	\$ -
			<i>Total</i>		\$ -	\$ -	\$ -	\$ -	\$ -
					Number of FTE				

Border Patrol Enforcement System (BPES)

Program Manager: (b)(6); (b)(7)(C)

APMB: (b)(6); (b)(7)(C)

Date

Total PC&I Request (\$K)

Total O&S Request (\$K)

Total Gov. FTE Request

FY 2020

FY 2021

FY 2022

FY 2023

FY 2024

Add rows as needed

Remember, you are entering your numbers in Thousands, so examples: a.) 1 = \$1,000 b.) 15 = \$15,000 c.) 223 = \$223,000 d.) 30,015 = \$30,015,000

Email this folder (RAP Worksheet, and Green Sheet) to (b)(6); (b)(7)(C)

PPA	Description of Requirement	Comments or Assumptions	Above-Baseline/ Enhancement Request Needed if Not Funded? (Yes/No)	Pay or Non-Pay	FY 2020 (\$K)	FY 2021 (\$K)	FY 2022 (\$K)	FY 2023 (\$K)	FY 2024 (\$K)
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
Total PC&I Request					\$ -	\$ -	\$ -	\$ -	\$ -
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
Total O&S Request					\$ -	\$ -	\$ -	\$ -	\$ -

USBP RAP FY20-24									
"Green Sheet" (Program Baseline Assessment Sheet)									
1A	Program Name USBP/Program Management Operations Directorate/Program Management Division/Border Patrol Enforcement System (BPES)								
2A	Description								
(b) (5), (b) (7)(E)									
2C	Justification								
(b) (5)									
2D	Funding for FY 2019 - 2023 (\$K):								
Appropriation/Fee Account		PPA Level 1	PPA Level 2	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	
USBP-INV (1102CS00)		Border Security Operations	AB03 (500 O&S) - Pay	(b) (5)					
USBP-INV (1102CS00)		Infrastructure and Support	AB01 (530 O&S) - Non-Pay						
USBP-INV (1102CS00)		Infrastructure and Support	AB20 (560 PC&I) - Non-Pay						
		Total							
				Number of FTE					
2E	Requirement for FY 2020-2024 (\$K)								
Appropriation/Fee Account		PPA Level 1	PPA Level 2		FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
USBP-INV (1102CS00)		Border Security Operations	O&S		\$ -	\$ -	\$ -	\$ -	\$ -
USBP-INV (1102CS00)		Infrastructure and Support	PC&I		\$ -	\$ -	\$ -	\$ -	\$ -
		Total			\$ -	\$ -	\$ -	\$ -	\$ -
				Number of FTE	-	-	-	-	-

Cross Border Tunnel Threat (CBTT)

Program Manager:

APMB:

Date

Total PC&I Request (\$K)

Total O&S Request (\$K)

Total Gov. FTE Request

FY 2020

FY 2021

FY 2022

FY 2023

FY 2024

-

-

-

-

-

Add rows as needed

Remember, you are entering your numbers in Thousands, so examples: a.) 1 = \$1,000 b.) 15 = \$15,000 c.) 223 = \$223,000 d.) 30,015 = \$30,015,000

Email this folder (RAP Worksheet, and Green Sheet) to (b)(6);(b)(7)(C)

PPA	Description of Requirement	Comments or Assumptions	Above-Baseline/ Enhancement Request Needed if Not Funded? (Yes/No)	Pay or Non-Pay	FY 2020 (\$K)	FY 2021 (\$K)	FY 2022 (\$K)	FY 2023 (\$K)	FY 2024 (\$K)
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
Total PC&I Request					\$ -	\$ -	\$ -	\$ -	\$ -
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
Total O&S Request					\$ -	\$ -	\$ -	\$ -	\$ -

USBP RAP FY20-24 "Green Sheet" (Program Baseline Assessment Sheet)								
1A Program Name USBP/Program Management Operations Directorate/Program Management Division/Cross Border Tunnel Threat (CBTT)								
2A Description								
(b) (5), (b) (7)(E)								
2C Justification								
(b) (5)								
2D Funding for FY 2019 - 2023 (\$K):								
Appropriation/Fee Account	PPA Level 1	PPA Level 2	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	
USBP-INV (1101CL00)	Border Security Operations	AB03 (500 O&S) - Pay	(b) (5)					
USBP-INV (1101CL00)	Infrastructure and Support	AB01 (530 O&S) - Non-Pay						
USBP-INV (1101CL00)	Infrastructure and Support	AB20 (560 PC&I) - Non-Pay						
Total								
Number of FTE								
2E Requirement for FY 2020-2024 (\$K)								
Appropriation/Fee Account	PPA Level 1	PPA Level 2		FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
USBP-INV (1101CL00)	Border Security Operations	O&S		\$ -	\$ -	\$ -	\$ -	\$ -
USBP-INV (1101CL00)	Infrastructure and Support	PC&I		\$ -	\$ -	\$ -	\$ -	\$ -
Total				\$ -	\$ -	\$ -	\$ -	\$ -
Number of FTE				-	-	-	-	-

<div>Facilities</div> <div>Program Manager:</div> <div>APMB:</div> <div>Date</div>					FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
				Total PC&I Request (\$K)	-	-	-	-	-
				Total O&S Request (\$K)	-	-	-	-	-
				Total Gov. FTE Request					
<div>Add rows as needed</div> <div>Remember, you are entering your numbers in Thousands, so examples: a.) 1 = \$1,000 b.) 15 = \$15,000 c.) 223 = \$223,000 d.) 30,015 = \$30,015,000</div> <div>Email this folder (RAP Worksheet, and Green Sheet) to (b)(6);(b)(7)(C)</div>									
			Above-Baseline/ Enhancement Request Needed if Not Funded? (Yes/No)	Pay or Non-Pay	FY 2020 (\$K)	FY 2021 (\$K)	FY 2022 (\$K)	FY 2023 (\$K)	FY 2024 (\$K)
PPA	Description of Requirement	Comments or Assumptions							
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
Total PC&I Request					\$ -	\$ -	\$ -	\$ -	\$ -
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
Total O&S Request					\$ -	\$ -	\$ -	\$ -	\$ -



USBP RAP FY20-24 "Green Sheet" (Program Baseline Assessment Sheet)								
1A	Program Name USBP/Program Management Operations Directorate/Program Management Division/Facilities							
2A	Description							
2C	Justification							
2D	Funding for FY 2019 - 2023 (\$K):							
Appropriation/Fee Account	PPA Level 1	PPA Level 2	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	
USBP-INV (110000MB)	Border Security Operations	AB03 (500 O&S) - Pay						
USBP-INV (110000MB)	Infrastructure and Support	AB01 (530 O&S) - Non-Pay						
USBP-INV (110000MB)	Infrastructure and Support	AB20 (560 PC&I) - Non-Pay						
Total			\$ -	\$ -	\$ -	\$ -	\$ -	
Number of FTE								
2E	Requirement for FY 2020-2024 (\$K)							
Appropriation/Fee Account	PPA Level 1	PPA Level 2		FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
USBP-INV (110000MB)	Border Security Operations	O&S		\$ -	\$ -	\$ -	\$ -	\$ -
USBP-INV (110000MB)	Infrastructure and Support	PC&I		\$ -	\$ -	\$ -	\$ -	\$ -
Total				\$ -	\$ -	\$ -	\$ -	\$ -
Number of FTE				-	-	-	-	-

(b) (7)(E)						FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Program Manager:					Total PC&I Request (\$K)	-	-	-	-	-
APMB:					Total O&S Request (\$K)	-	-	-	-	-
Date					Total Gov. FTE Request					
Add rows as needed										
Remember, you are entering your numbers in Thousands, so examples: a.) 1 = \$1,000 b.) 15 = \$15,000 c.) 223 = \$223,000 d.) 30,015 = \$30,015,000										
Email this folder (RAP Worksheet, and Green Sheet) to (b)(6);(b)(7)(C)										
			Above-Baseline/ Enhancement Request Needed if Not Funded? (Yes/No)	Pay or Non-Pay	FY 2020 (\$K)	FY 2021 (\$K)	FY 2022 (\$K)	FY 2023 (\$K)	FY 2024 (\$K)	
PPA	Description of Requirement	Comments or Assumptions								
PC&I										
PC&I										
PC&I										
PC&I										
PC&I										
PC&I										
PC&I										
PC&I										
PC&I										
Total PC&I Request					\$ -	\$ -	\$ -	\$ -	\$ -	
O&S										
O&S										
O&S										
O&S										
O&S										
O&S										
O&S										
O&S										
O&S										
Total O&S Request					\$ -	\$ -	\$ -	\$ -	\$ -	

USBP RAP FY20-24								
"Green Sheet" (Program Baseline Assessment Sheet)								
1A	Program Name	USBP/Program Management Operations Directorate/Program Management (b) (7)(E)						
2A	Description	(b) (5), (b) (7)(E)						
2C	Justification	(b) (5)						
2D	Funding for FY 2019 - 2023 (\$K):							
Appropriation/Fee Account		PPA Level 1	PPA Level 2	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
USBP - INV (Mobile Surveillance - 1101AI00)		Border Security Operations	AB03 (500 O&S) - Pay	(b) (5)				
USBP - INV (Mobile Surveillance - 1101AI00)		Infrastructure and Support	AB01 (530 O&S) - Non-Pay					
USBP - INV (Mobile Surveillance - 11010300)		Infrastructure and Support	AB20 (560 PC&I) - Non-Pay					
		Total						
				Number of FTE				
2E	Requirement for FY 2020-2024 (\$K)							
Appropriation/Fee Account		PPA Level 1	PPA Level 2		FY 2020	FY 2021	FY 2022	FY 2023
USBP - INV (Mobile Surveillance - 1101AI00)		Border Security Operations	O&S		\$ -	\$ -	\$ -	\$ -
USBP - INV (Mobile Surveillance - 1101AI00)		Infrastructure and Support	PC&I		\$ -	\$ -	\$ -	\$ -
		Total			\$ -	\$ -	\$ -	\$ -
		Number of FTE			-	-	-	-

<div>(b) (7)(E)</div> <div>Program Manager:</div> <div>APMB:</div> <div>Date</div>					FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
					-	-	-	-	-
					-	-	-	-	-
					Total Gov. FTE Request				

Add rows as needed

Remember, you are entering your numbers in Thousands, so examples: a.) 1 = \$1,000 b.) 15 = \$15,000 c.) 223 = \$223,000 d.) 30,015 = \$30,015,000

Email this folder (RAP Worksheet, and Green Sheet) to (b)(6);(b)(7)(C)

			Above-Baseline/ Enhancement Request Needed if Not Funded? (Yes/No)	Pay or Non-Pay	FY 2020 (\$K)	FY 2021 (\$K)	FY 2022 (\$K)	FY 2023 (\$K)	FY 2024 (\$K)
PPA	Description of Requirement	Comments or Assumptions							
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
Total PC&I Request					\$ -	\$ -	\$ -	\$ -	\$ -
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
Total O&S Request					\$ -	\$ -	\$ -	\$ -	\$ -

USBP RAP FY20-24									
"Green Sheet" (Program Baseline Assessment Sheet)									
1A Program Name									
2A Description									
(b) (5), (b) (7)(E)									
2C Justification									
(b) (5), (b) (7)(E)									
2D Funding for FY 2019 - 2023 (\$K):									
Appropriation/Fee Account	PPA Level 1	PPA Level 2	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023		
USBP-INV (11010300)	Border Security Operations	AB03 (500 O&S) - Pay	(b) (5)						
USBP-INV (11010300)	Infrastructure and Support	AB01 (530 O&S) - Non-Pay							
USBP-INV (11010300)	Infrastructure and Support	AB20 (560 PC&I) - Non-Pay							
Total									
Number of FTE									
2E Requirement for FY 2020-2024 (\$K)									
Appropriation/Fee Account	PPA Level 1	PPA Level 2		FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	
USBP-INV (11010300)	Border Security Operations	O&S		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
USBP-INV (11010300)	Infrastructure and Support	PC&I		\$ -	\$ -	\$ -	\$ -	\$ -	
Total				\$ -	\$ -	\$ -	\$ -	\$ -	
Number of FTE				-	-	-	-	-	

(b) (7)(E)						FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Program Manager:  APMB:  Date					Total PC&I Request (\$K)	-	-	-	-	-
						Total O&S Request (\$K)				
						Total Gov. FTE Request				
Add rows as needed Remember, you are entering your numbers in Thousands, so examples: a.) 1 = \$1,000 b.) 15 = \$15,000 c.) 223 = \$223,000 d.) 30,015 = \$30,015,000 Email this folder (RAP Worksheet, and Green Sheet) to (b)(6);(b)(7)(C)										
PPA	Description of Requirement	Comments or Assumptions	Above-Baseline/ Enhancement Request Needed if Not Funded? (Yes/No)	Pay or Non-Pay	FY 2020 (\$K)	FY 2021 (\$K)	FY 2022 (\$K)	FY 2023 (\$K)	FY 2024 (\$K)	
PC&I										
PC&I										
PC&I										
PC&I										
PC&I										
PC&I										
PC&I										
PC&I										
PC&I										
Total PC&I Request					\$ -	\$ -	\$ -	\$ -	\$ -	
O&S										
O&S										
O&S										
O&S										
O&S										
O&S										
O&S										
O&S										
O&S										
Total O&S Request					\$ -	\$ -	\$ -	\$ -	\$ -	

USBP RAP FY20-24									
"Green Sheet" (Program Baseline Assessment Sheet)									
1A	Program Name USBP/Program Management Operations Directorate/Program Management Division, (b) (7)(E)								
2A	Description								
(b) (5), (b) (7)(E)									
2C	Justification								
(b) (5)									
2D	Funding for FY 2019 - 2023 (\$K):								
Appropriation/Fee Account		PPA Level 1	PPA Level 2	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	
USBP-INV (1101AT00)		Border Security Operations	AB03 (500 O&S) - Pay	(b) (5)					
USBP-INV (1101AT00)		Infrastructure and Support	AB01 (530 O&S) - Non-Pay						
USBP-INV (1101AT00)		Infrastructure and Support	AB20 (560 PC&I) - Non-Pay						
		Total							
				Number of FTE					
2E	Requirement for FY 2020-2024 (\$K)								
Appropriation/Fee Account		PPA Level 1	PPA Level 2		FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
USBP-INV (1101AT00)		Border Security Operations	O&S		\$ -	\$ -	\$ -	\$ -	\$ -
USBP-INV (1101AT00)		Infrastructure and Support	PC&I		\$ -	\$ -	\$ -	\$ -	\$ -
		Total			\$ -	\$ -	\$ -	\$ -	\$ -
				Number of FTE	-	-	-	-	-

(b) (7)(E)						FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Program Manager:					Total PC&I Request (\$K)	-	-	-	-	-
APMB:					Total O&S Request (\$K)	-	-	-	-	-
Date					Total Gov. FTE Request					
Add rows as needed										
Remember, you are entering your numbers in Thousands, so examples: a.) 1 = \$1,000 b.) 15 = \$15,000 c.) 223 = \$223,000 d.) 30,015 = \$30,015,000										
Email this folder (RAP Worksheet, and Green Sheet) to (b)(6);(b)(7)(C)										
			Above-Baseline/ Enhancement Request Needed if Not Funded? (Yes/No)	Pay or Non-Pay	FY 2020 (\$K)	FY 2021 (\$K)	FY 2022 (\$K)	FY 2023 (\$K)	FY 2024 (\$K)	
PPA	Description of Requirement	Comments or Assumptions								
PC&I										
PC&I										
PC&I										
PC&I										
PC&I										
PC&I										
PC&I										
PC&I										
PC&I										
Total PC&I Request					\$ -	\$ -	\$ -	\$ -	\$ -	
O&S										
O&S										
O&S										
O&S										
O&S										
O&S										
O&S										
O&S										
O&S										
Total O&S Request					\$ -	\$ -	\$ -	\$ -	\$ -	



USBP RAP FY20-24 "Green Sheet" (Program Baseline Assessment Sheet)									
1A	Program Name	USBP/Program Management Operations Directorate/Program Management Division/ (b) (7)(E)							
2A	Description	(b) (5), (b) (7)(E)							
2C	Justification	(b) (5)							
2D	Funding for FY 2019 - 2023 (\$K):								
	Appropriation/Fee Account	PPA Level 1	PPA Level 2	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	
	USBP-INV (1101DB00)	Border Security Operations	AB03 (500 O&S) - Pay	(b) (5)					
	USBP-INV (1101DB00)	Infrastructure and Support	AB01 (530 O&S) - Non-Pay						
	USBP-INV (1101DB00)	Infrastructure and Support	AB20 (560 PC&I) - Non-Pay						
	Total								
	Number of FTE								
2E	Requirement for FY 2020-2024 (\$K)								
	Appropriation/Fee Account	PPA Level 1	PPA Level 2		FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
	USBP-INV (1101DB00)	Border Security Operations	O&S		\$ -	\$ -	\$ -	\$ -	\$ -
	USBP-INV (1101DB00)	Infrastructure and Support	PC&I		\$ -	\$ -	\$ -	\$ -	\$ -
	Total				\$ -	\$ -	\$ -	\$ -	\$ -
	Number of FTE				-	-	-	-	-

(b) (7)(E)					FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Program Manager:					Total PC&I Request (\$K)	-	-	-	-
APMB:					Total O&S Request (\$K)	-	-	-	-
Date					Total Gov. FTE Request				
Add rows as needed									
Remember, you are entering your numbers in Thousands, so examples: a.) 1 = \$1,000 b.) 15 = \$15,000 c.) 223 = \$223,000 d.) 30,015 = \$30,015,000									
Email this folder (RAP Worksheet, and Green Sheet) to (b)(6);(b)(7)(C)									
PPA	Description of Requirement	Comments or Assumptions	Above-Baseline/ Enhancement Request Needed if Not Funded? (Yes/No)	Pay or Non-Pay	FY 2020 (\$K)	FY 2021 (\$K)	FY 2022 (\$K)	FY 2023 (\$K)	FY 2024 (\$K)
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
Total PC&I Request					\$ -	\$ -	\$ -	\$ -	\$ -
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
Total O&S Request					\$ -	\$ -	\$ -	\$ -	\$ -

USBP RAP FY20-24									
"Green Sheet" (Program Baseline Assessment Sheet)									
1A	Program Name	USBP/Program Management Operations Directorate/Program Management Division/Northern Border -					(b) (7)(E)		
2A	Description	(b) (5), (b) (7)(E)							
2C	Justification	(b) (5), (b) (7)(E)							
2D	Funding for FY 2019 - 2023 (\$K):								
Appropriation/Fee Account		PPA Level 1	PPA Level 2	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	
USBP-INV (1101AW00)		Border Security Operations	AB03 (500 O&S) - Pay	(b) (5)					
USBP-INV (1101AW00)		Infrastructure and Support	AB01 (530 O&S) - Non-Pay						
USBP-INV (1101AW00)		Infrastructure and Support	AB20 (560 PC&I) - Non-Pay						
		Total							
				Number of FTE					
2E	Requirement for FY 2020-2024 (\$K)								
Appropriation/Fee Account		PPA Level 1	PPA Level 2		FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
USBP-INV (1101AW00)		Border Security Operations	O&S		\$ -	\$ -	\$ -	\$ -	\$ -
USBP-INV (1101AW00)		Infrastructure and Support	PC&I		\$ -	\$ -	\$ -	\$ -	\$ -
		Total			\$ -	\$ -	\$ -	\$ -	\$ -
					Number of FTE				

USBP RAP FY20-24 "Green Sheet" (Program Baseline Assessment Sheet)								
1A Program Name								
2A Description								
(b) (5), (b) (7)(E)								
2C Justification								
(b) (5), (b) (7)(E)								
2D Funding for FY 2019 - 2023 (\$K):								
Appropriation/Fee Account	PPA Level 1	PPA Level 2	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	
USBP-INV (11010200)	Border Security Operations	AB03 (500 O&S) - Pay	(b) (5)					
USBP-INV (11010200)	Infrastructure and Support	AB01 (530 O&S) - Non-Pay						
USBP-INV (11010200)	Infrastructure and Support	AB20 (560 PC&I) - Non-Pay						
Total								
Number of FTE								
2E Requirement for FY 2020-2024 (\$K)								
Appropriation/Fee Account	PPA Level 1	PPA Level 2		FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
USBP-INV (11010200)	Border Security Operations	O&S		\$ -	\$ -	\$ -	\$ -	\$ -
USBP-INV (11010200)	Infrastructure and Support	PC&I		\$ -	\$ -	\$ -	\$ -	\$ -
Total				\$ -	\$ -	\$ -	\$ -	\$ -
Number of FTE				-	-	-	-	-

(b) (7)(E)					FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Program Manager: (b)(6);(b)(7)(C)				Total PC&I Request (\$K)	-	-	-	-	-
APMB (b)(6);(b)(7)(C)				Total O&S Request (\$K)	-	-	-	-	-
Date				Total Gov. FTE Request					
Add rows as needed									
Remember, you are entering your numbers in Thousands, so examples: a.) 1 = \$1,000 b.) 15 = \$15,000 c.) 223 = \$223,000 d.) 30,015 = \$30,015,000									
Email this folder (RAP Worksheet, and Green Sheet) to				(b)(6);(b)(7)(C)					
PPA	Description of Requirement	Comments or Assumptions	Above-Baseline/ Enhancement Request Needed if Not Funded? (Yes/No)	Pay or Non-Pay	FY 2020 (\$K)	FY 2021 (\$K)	FY 2022 (\$K)	FY 2023 (\$K)	FY 2024 (\$K)
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
Total PC&I Request					\$ -	\$ -	\$ -	\$ -	\$ -
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
Total O&S Request					\$ -	\$ -	\$ -	\$ -	\$ -

USBP RAP FY20-24									
"Green Sheet" (Program Baseline Assessment Sheet)									
1A	Program Name USBP/Program Management Operations Directorate/Program Management Division, (b) (7)(E)								
2A	Description								
(b) (5), (b) (7)(E)									
2C	Justification								
(b) (5), (b) (7)(E)									
2D	Funding for FY 2019 - 2023 (\$K):								
Appropriation/Fee Account		PPA Level 1	PPA Level 2	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	
USBP-INV (1101AX00)		Border Security Operations	AB03 (500 O&S) - Pay	(b) (5)					
USBP-INV (1101AX00)		Infrastructure and Support	AB01 (530 O&S) - Non-Pay						
USBP-INV (1101AX00)		Infrastructure and Support	AB20 (560 PC&I) - Non-Pay						
		Total							
				Number of FTE					
2E	Requirement for FY 2020-2024 (\$K)								
Appropriation/Fee Account		PPA Level 1	PPA Level 2		FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
USBP-INV (1101AX00)		Border Security Operations	O&S	(b) (5)	\$ -	\$ -	\$ -	\$ -	\$ -
USBP-INV (1101AX00)		Infrastructure and Support	PC&I		\$ -	\$ -	\$ -	\$ -	\$ -
		Total			\$ -	\$ -	\$ -	\$ -	\$ -
		Number of FTE			-	-	-	-	-

(b) (7)(E)					FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Program Manager:				Total PC&I Request (\$K)	-	-	-	-	-
APMB:				Total O&S Request (\$K)	-	-	-	-	-
Date				Total Gov. FTE Request					
Add rows as needed									
Remember, you are entering your numbers in Thousands, so examples: a.) 1 = \$1,000 b.) 15 = \$15,000 c.) 223 = \$223,000 d.) 30,015 = \$30,015,000									
Email this folder (RAP Worksheet, and Green Sheet) to (b)(6);(b)(7)(C)									
PPA	Description of Requirement	Comments or Assumptions	Above-Baseline/ Enhancement Request Needed if Not Funded? (Yes/No)	Pay or Non-Pay	FY 2020 (\$K)	FY 2021 (\$K)	FY 2022 (\$K)	FY 2023 (\$K)	FY 2024 (\$K)
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
Total PC&I Request					\$ -	\$ -	\$ -	\$ -	\$ -
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
Total O&S Request					\$ -	\$ -	\$ -	\$ -	\$ -

USBP RAP FY20-24									
"Green Sheet" (Program Baseline Assessment Sheet)									
1A	Program Name USBP/Program Management Operations Directorate/Program Management Division, (b) (7)(E)								
2A	Description								
(b) (5), (b) (7)(E)									
2C	Justification								
(b) (5), (b) (7)(E)									
2D	Funding for FY 2019 - 2023 (\$K):								
Appropriation/Fee Account		PPA Level 1	PPA Level 2	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	
USBP-INV (11010100)		Border Security Operations	AB03 (500 O&S) - Pay	(b) (5)					
USBP-INV (11010100)		Infrastructure and Support	AB01 (530 O&S) - Non-Pay						
USBP-INV (11010100)		Infrastructure and Support	AB20 (560 PC&I) - Non-Pay						
		Total							
				Number of FTE					
2E	Requirement for FY 2020-2024 (\$K)								
Appropriation/Fee Account		PPA Level 1	PPA Level 2		FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
USBP-INV (11010100)		Border Security Operations	O&S	(b) (5)	\$ -	\$ -	\$ -	\$ -	\$ -
USBP-INV (11010100)		Infrastructure and Support	PC&I		\$ -	\$ -	\$ -	\$ -	\$ -
		Total			\$ -	\$ -	\$ -	\$ -	\$ -
		Number of FTE			-	-	-	-	-



(b) (7)(E)		Towers (b) (7)(E)			FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Program Manager:					Total PC&I Request (\$K)	-	-	-	-
APMB:					Total O&S Request (\$K)	-	-	-	-
Date					Total Gov. FTE Request				
Add rows as needed									
Remember, you are entering your numbers in Thousands, so examples: a.) 1 = \$1,000 b.) 15 = \$15,000 c.) 223 = \$223,000 d.) 30,015 = \$30,015,000									
Email this folder (RAP Worksheet, and Green Sheet) to (b)(6);(b)(7)(C)									
PPA	Description of Requirement	Comments or Assumptions	Above-Baseline/ Enhancement Request Needed if Not Funded? (Yes/No)	Pay or Non-Pay	FY 2020 (\$K)	FY 2021 (\$K)	FY 2022 (\$K)	FY 2023 (\$K)	FY 2024 (\$K)
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
Total PC&I Request					\$ -	\$ -	\$ -	\$ -	\$ -
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
Total O&S Request					\$ -	\$ -	\$ -	\$ -	\$ -

USBP RAP FY20-24 "Green Sheet" (Program Baseline Assessment Sheet)									
1A	Program Name	USBP/Program Management Operations Directorate/Program Management Division/ (b) (7)(E)							
2A	Description	(b) (5), (b) (7)(E)							
2C	Justification	(b) (5)							
2D	Funding for FY 2019 - 2023 (\$K):								
	Appropriation/Fee Account	PPA Level 1	PPA Level 2	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	
	USBP-INV (1101DE00)	Border Security Operations	AB03 (500 O&S) - Pay	(b) (5)					
	USBP-INV (1101DE00)	Infrastructure and Support	AB01 (530 O&S) - Non-Pay						
	USBP-INV (1101DE00)	Infrastructure and Support	AB20 (560 PC&I) - Non-Pay						
	Total								
	Number of FTE								
2E	Requirement for FY 2020-2024 (\$K)								
	Appropriation/Fee Account	PPA Level 1	PPA Level 2		FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
	USBP-INV (1101DE00)	Border Security Operations	O&S		\$ -	\$ -	\$ -	\$ -	\$ -
	USBP-INV (1101DE00)	Infrastructure and Support	PC&I		\$ -	\$ -	\$ -	\$ -	\$ -
	Total				\$ -	\$ -	\$ -	\$ -	\$ -
	Number of FTE				-	-	-	-	-

<b>Tactical Infrastructure</b>						<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>
Program Manager:					<b>Total PC&amp;I Request (\$K)</b>	-	-	-	-	-
APMB:					<b>Total O&amp;S Request (\$K)</b>	-	-	-	-	-
Date					<b>Total Gov. FTE Request</b>					
<div>Add rows as needed</div> <div>Remember, you are entering your numbers in Thousands, so examples: a.) 1 = \$1,000 b.) 15 = \$15,000 c.) 223 = \$223,000 d.) 30,015 = \$30,015,000</div> <div>Email this folder (RAP Worksheet, and Green Sheet) to (b)(6);(b)(7)(C)</div>										
			Above-Baseline/ Enhancement Request Needed if Not Funded? (Yes/No)	Pay or Non-Pay	<b>FY 2020 (\$K)</b>	<b>FY 2021 (\$K)</b>	<b>FY 2022 (\$K)</b>	<b>FY 2023 (\$K)</b>	<b>FY 2024 (\$K)</b>	
<b>PPA</b>	<b>Description of Requirement</b>	<b>Comments or Assumptions</b>								
PC&I										
PC&I										
PC&I										
PC&I										
PC&I										
PC&I										
PC&I										
PC&I										
PC&I										
<b>Total PC&amp;I Request</b>					<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
O&S										
O&S										
O&S										
O&S										
O&S										
O&S										
O&S										
O&S										
O&S										
<b>Total O&amp;S Request</b>					<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

USBP RAP FY20-24 "Green Sheet" (Program Baseline Assessment Sheet)								
1A	Program Name USBP/Program Management Operations Directorate/Program Management Division/Tactical Infrastructure							
2A	Description							
2C	Justification							
2D	Funding for FY 2019 - 2023 (\$K):							
Appropriation/Fee Account	PPA Level 1	PPA Level 2	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	
USBP-INV (1101AAX00)	Border Security Operations	AB03 (500 O&S) - Pay						
USBP-INV (1101AAX00)	Infrastructure and Support	AB01 (530 O&S) - Non-Pay						
USBP-INV (1101AAX00)	Infrastructure and Support	AB20 (560 PC&I) - Non-Pay						
Total			\$ -	\$ -	\$ -	\$ -	\$ -	
Number of FTE								
2E	Requirement for FY 2020-2024 (\$K)							
Appropriation/Fee Account	PPA Level 1	PPA Level 2		FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
USBP-INV (1101AAX00)	Border Security Operations	O&S		\$ -	\$ -	\$ -	\$ -	\$ -
USBP-INV (1101AAX00)	Infrastructure and Support	PC&I		\$ -	\$ -	\$ -	\$ -	\$ -
Total				\$ -	\$ -	\$ -	\$ -	\$ -
Number of FTE				-	-	-	-	-

Transportation

Program Manager:

APMB:

Date

Total PC&I Request (\$K)

Total O&S Request (\$K)

Total Gov. FTE Request

FY 2020

FY 2021

FY 2022

FY 2023

FY 2024

-

-

-

-

-

Add rows as needed

Remember, you are entering your numbers in Thousands, so examples: a.) 1 = \$1,000 b.) 15 = \$15,000 c.) 223 = \$223,000 d.) 30,015 = \$30,015,000

Email this folder (RAP Worksheet, and Green Sheet) to (b)(6);(b)(7)(C)

PPA	Description of Requirement	Comments or Assumptions	Above-Baseline/ Enhancement Request Needed if Not Funded? (Yes/No)	Pay or Non-Pay	FY 2020 (\$K)	FY 2021 (\$K)	FY 2022 (\$K)	FY 2023 (\$K)	FY 2024 (\$K)
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
PC&I									
Total PC&I Request					\$ -	\$ -	\$ -	\$ -	\$ -
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
O&S									
Total O&S Request					\$ -	\$ -	\$ -	\$ -	\$ -

USBP RAP FY20-24 "Green Sheet" (Program Baseline Assessment Sheet)									
1A Program Name USBP/Program Management Operations Directorate/Program Management Division/Transportation									
2A Description									
(b) (5)									
2C Justification									
(b) (5)									
2D Funding for FY 2019 - 2023 (\$K):									
Appropriation/Fee Account	PPA Level 1	PPA Level 2	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023		
USBP-INV (1101AAX00)	Border Security Operations	AB03 (500 O&S) - Pay	(b) (5)						
USBP-INV (1101AAX00)	Infrastructure and Support	AB01 (500 O&S) - Non-Pay							
USBP-INV (1101AAX00)	Infrastructure and Support	AB20 (560 PC&I) - Non-Pay							
		Total							
			Number of FTE						
2E Requirement for FY 2020-2024 (\$K)									
Appropriation/Fee Account	PPA Level 1	PPA Level 2		FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	
USBP-INV (1101AAX00)	Border Security Operations	O&S	(b) (5)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
USBP-INV (1101AAX00)	Infrastructure and Support	PC&I		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		Total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		Number of FTE		-	-	-	-	-	-

## Vehicle Replacement (MAPMO)

Program Manager: (b)(6);(b)(7)(C)

APMB:

Date

Add rows as needed

Remember, you are entering your numbers in Thousands, so examples: a.) 1 = \$1,000 b.) 15 = \$15,000 c

Email this folder (RAP Worksheet, and Green Sheet) to (b)(6);(b)(7)(C) (ro

<b>PPA</b>	<b>Description of Requirement</b>
PC&I	
PC&I	
PC&I	
PC&I	
PC&I	
PC&I	
PC&I	
PC&I	
PC&I	
<b>Total PC&amp;I Request</b>	
O&S	
O&S	
O&S	
O&S	
O&S	
O&S	
O&S	
O&S	
<b>Total O&amp;S Request</b>	

[illegible]



	FY 2020	FY 2021	FY 2022	FY 2023
Total PC&I Request (\$K)	-	-	-	-
Total O&S Request (\$K)	-	-	-	-
Total Gov. FTE Request				

	FY 2020 (\$K)	FY 2021 (\$K)	FY 2022 (\$K)	FY 2023 (\$K)
Pay or Non-Pay				
	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -

FY 2024
-
-

FY 2024 (\$K)
\$ -
\$ -

USBP RAP FY20-24									
"Green Sheet" (Program Baseline Assessment Sheet)									
1A Program Name USBP/Missions Operations Readiness Directorate/Logistics Division/Vehicle Replacements (MAPMO)									
2A Description									
(b) (5)									
2C Justification									
(b) (5)									
2D Funding for FY 2019 - 2023 (\$K):									
Appropriation/Fee Account	PPA Level 1	PPA Level 2	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023		
USBP (MAP-OBP 1100AO01)	Border Security Operations	AB01 (500 O&S) - Non-Pay	(b) (5)						
USBP (MAP-OBP 1100AO01)	Border Security Operations	AB01 (530 O&S) - Non-Pay							
USBP (MAP-OBP 1100AO01)	Border Security Operations	AB20 (560 PC&I) - Non-Pay							
Total									
Number of FTE									
E Funding Requested for FY 2020-2024 (\$K)									
Appropriation/Fee Account	PPA Level 1	PPA Level 2		FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	
USBP (MAP-OBP 1100AO01)	Border Security Operations	O&S		-	-	-	-	-	-
USBP (MAP-OBP 1100AO01)	Border Security Operations	PC&I		-	-	-	-	-	-
Total				-	-	-	-	-	-
Number of FTE				-	-	-	-	-	-

	FY17 Enacted	FY18 RAP	FY18 PB	FY19 RAP	FY19 RAD	FY20 RAP	FY20 RAD	FY21 RAP	FY21 RAD
GRAND TOTAL	844,008				(b) (5)				

(b) (5)

O&S (Operations & Support Funding)	Office	Fund	PPA	Pay/Non Pay	Years Available	Activity Code	FY17 Enacted	FY18 RAP	FY18 PB	FY19 RAP	FY19 RAD	FY20 RAP	FY20 RAD	FY21 RAP	FY21 RAD	
(b) (7)(E)	USBP INV	18500	AB03	Pay	1	1101A00	1,649									
	USBP INV	18500	AB01	Non Pay	1	1101A00	3,509									
	USBP INV	18530	AB01	Non Pay	3	1101A00	3,513									
	USBP INV	18500	AB03	Pay	1	1101AF00	435									
	USBP INV	18500	AB01	Non Pay	1	1101AF00	7,643									
	USBP INV	18530	AB01	Non Pay	3	1101AF00	7,653									
	USBP INV	18500	AB03	Pay	1	1101AX00	1,971									
	USBP INV	18500	AB01	Non Pay	1	1101AX00	7,689									
	USBP INV	18530	AB01	Non Pay	3	1101AX00	7,700									
	USBP INV	18500	AB03	Pay	1	1101AW00	511									
	USBP INV	18500	AB01	Non Pay	1	1101AW00	4,030									
	USBP INV	18530	AB01	Non Pay	3	1101AW00	4,035									
	USBP INV	Funding is coming out of the Remote Surveillance Portfolio.						1,345								
	USBP INV	Funding is coming out of the Remote Surveillance Portfolio.						1,000								
	USBP INV	18500	AB03	Pay	1	1101AT00	309									
	USBP INV	18500	AB01	Non Pay	1	1101AT00	8,262									
	USBP INV	18530	AB01	Non Pay	3	1101AT00	8,274									
	USBP INV	18500	AB03	Pay	1	1101DB00		NA								
	USBP INV	18500	AB01	Non Pay	1	1101DB00	2,427									
	USBP INV	18530	AB01	Non Pay	3	1101DB00	2,430									
	USBP	18500	AB03	Non Pay	1	11010100 (part of Line Watch)		NA								
	USBP INV	18500	AB03	Pay	1	1101CL00		NA								
	USBP INV	Funding would have to come out of the MACS Portfolio (MSC, MVSS).					SUAS, CBTT) or a UFR.									
	USBP INV	Funding would have to come out of the MACS Portfolio (MSC, MVSS).					SUAS, CBTT) or a UFR.									
	USBP	18500	AB03	Pay	1	1102A700	55									
	USBP INV	18500	AB01	Non Pay	1	1102A700	45,196									
	USBP INV	18500	AB03	Pay	1	1102A700	739									
	USBP INV	18500	AB03	Pay	1	11010201		NA								
	USBP INV	18500	AB01	Non Pay	1	11010201	16,730									
	USBP INV	18530	AB01	Non Pay	3	11010201	16,753									
	USBP INV	Funding would have to come out of the FSS Portfolio or a UFR.														
	USBP INV	Funding would have to come out of the FSS Portfolio or a UFR.														
	USBP INV	Funding would have to come from DHS funding.														
	USBP INV	Funding would have to come out of the FSS Portfolio or a UFR.														
	USBP	18500	AB01	Non Pay	1	11010300	34,610									
	USBP	18500	AB01	Non Pay	1	1502A600 LOOS	14,440									
	USBP	18530	AB01	Non Pay	3	1502A600 LOOS	14,460									
	USBP INV	18500	AB03	Pay	1	1101B00	164									
	USBP INV	18500	AB01	Non Pay	1	1101B00	327									
	USBP INV	18530	AB01	Non Pay	3	1101B00	328									
	USBP	18500	AB01	Non Pay	1	1101B00		NA								
	USBP	18530	AB01	Non Pay	3	1101B00		NA								
	USBP	18500	AB03	Pay	1	11010300	1,940									
	USBP INV	18500	AB03	Pay	1	11010300	802									
	USBP INV	18500	AB01	Non Pay	1	11010300	1,774									
	USBP INV	18530	AB01	Non Pay	1	11010300	1,776									
	USBP	500	AB03	Pay	1	11010200	12,719									
	USBP INV	500	AB03	Pay	1	11010200		NA								
	USBP INV	500	AB01	Non Pay	1	11010200	1,082									
	USBP INV	530	AB01	Non Pay	3	11010200	1,083									
						Funding would have to come out of the Remote Surveillance Portfolio or a UFR.										
						Funding would have to come out of the Remote Surveillance Portfolio or a UFR.										
						Funding would have to come out of the Remote Surveillance Portfolio or a UFR.										
						Funding would have to come out of the Remote Surveillance Portfolio or a UFR.										
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						Funding would have to come out of the Remote Surveillance Portfolio or a UFR.										
						Funding would have to come out of the Remote Surveillance Portfolio or a UFR.										
						Funding would have to come out of the Remote Surveillance Portfolio or a UFR.										

PC&I (Procurement, Construction, and Improvement Funding)							FY17 Enacted	FY18 RAP	FY18 PB	FY19 RAP	FY19 RAD	FY20 RAP	FY20 RAD	FY21 RAP	FY21 RAD
	Office	Fund	PPA	Pay/Non Pay	Years Available	Activity Code									
(b) (7)(E)	USBP INV	18560	AB20	Non Pay	3	1101B00	zero	(b) (7)(E)	(b) (7)(E)	(b) (7)(E)	(b) (7)(E)	(b) (7)(E)	(b) (7)(E)	(b) (7)(E)	(b) (7)(E)
Border Wall Construction	??			Non Pay	3										
DoD Reuse	USBP INV	18560	AB20	Non Pay	3	11010200									
	USBP INV	18560	AB20	Non Pay	3	1101A00	43,459								
Tactical Infrastructure (TI)	USBP INV	18561	AB20	Non Pay	3	1101AG00	341,200								
	USBP INV	18560	AB20	Non Pay	3	1101AG00	77,400								
	USBP INV	18560	AB20	Non Pay	3	1101AX00	zero								
	USBP INV			Non Pay	3	1101AX01	47,000								
	USBP INV			Non Pay	3	11010300									
	USBP INV			Non Pay	3	11010300									
	USBP INV			Non Pay	3	1101AT00									
	USBP INV			Non Pay	3	11010300									
	USBP INV	18560	AB20	Non Pay	3	1101D000	21,500								
	USBP INV			Non Pay	3	11010300									
	USBP INV	18560	AB20	Non Pay	3	11010200	1,283								
Total PC&I							531,842								

MVSS OIT FS

PROJECT, ACTIVITY and SUSTAINMENT OPERATION (PASO) MASTER FY14 FORMULATION																				
Requirement																				
Line Item Information									Formulation											
Anticipated OIT FS Transition Date FY14									RAP											
PASO Item No.	Direct Cost/Indirect Cost/ Non It	Region	LOB	Title	Description (Note: Need a plain language description of "WHAT" you are spending the money on)	Impact Statement (primary risk if outcome is not achieved)	Capital ly Needed	OCC	FY13	FY14 Total	FY14 1st Quarter Spend Plan	FY14 2nd Quarter Spend Plan	FY14 3rd Quarter Spend Plan	FY14 4th Quarter Spend Plan	FY15	FY16	FY17	FY18	FY19	
		Southwest		ance Planning &	OIT FSR (2 FTE GS12 @ Tucson)	(b) (7)(E)				\$ 229,270					\$ 235,607	\$ 243,853	\$ 252,388	(b) (5)		
		Southwest		ance Planning &	Supply Support (.25 FTE GS9 @ Tucson)					\$ 20,291					\$ 14,905	\$ 15,426	\$ 15,966			
				Configuration Mangement	.05 OIT Support 520 hrs (GS 12/13)					\$ 6,816										
				Program Management	Material Management (.05 OIT Support GS 14)				\$ 2,500	\$ 8,054					\$2,627	\$2,692	\$2,760			
				Facilities	N/A for Southwest															
				Supply Support (Equipment)																
				-Test Equipment	Supplying necessary test equipment to support testing and troubleshooting of (b) (7)(E)			26	\$ 216,000											
				-Calibration Cost	Calibration of Test Equipment and Tools			25	\$ 3,000	\$ 3,075										
				Training -Operator Training	Operator Training Course Refinement .25 FTE GS12/13@OKC			21	\$ 3,000	\$ 3,075										
					Operator Training Implementation and Conduct (.25 FTE GS13/14@ DC)			21	\$ 6,000	\$ 6,150										
					Conduct Operator Training (3 courses per annum @ 12 students/course			21	\$ 6,000						\$ 12,608	\$ 12,923	\$ 13,246			
				-Maintenance Training	Training lead FAA Academy .25 FTE GS 12/13 @ Oklahoma			21	\$ 4,000	\$ 4,075										
					Training lead travel			25	\$ 63,000	\$ 63,000					\$ 2,101	\$ 2,154	\$ 2,208			
					Conduct Maintenance Training			21	\$ 48,000	\$ 48,000					\$ 8,405	\$ 8,615	\$ 8,831			
				Technical Document	OIT Travel and Ancillary Costs															
					Document Review and Maintenance (.10 FTE GS12/13 @ DC					\$ 13,632										
					CDRL's Delivery															
					Drawing's, BOMS, Tech Manuals, Maintenance Manuals, PMS															



Overview

Project Manager: (b) (6); (b) (7)(C)


(b) (7)(E)

Customer: Border Patrol

Deployment Site: Rio Grand Valley (RGV) Sector



17

SUSTAINMENT OPERATION (PASO)				
Requirement				
Line Item Information				
Anticipated OIT FS Transition Dat  Units currently deployed, managed by SWFO. Awaiting OIT decision to support				
PASO Item No.	Direct Cost/Indirect Cost/ Non-It	Region	LOB	Title

Southwest

Maintenance Planning & Support

Southwest

Maintenance Planning & Support

Configuration Management  
Program Management

Facilities

Training

Operator Training

Maintenance Training

# PROJECT, ACTIVITY and SUSTAINMENT OPERATION (PA

## Requirement

### Line Item Information

ts currently deployed, managed by SWFO. Awaiting OIT decision to support

Description (Note: Need a plain language description of "WHAT" you are spending the money on)	Impact Statement (primary risk if outcome is not achieved)	Capability Needed	OCC
---	---	----------------------	-----

1 FTE GS12 @ Tucson (OIT FSR)

.25 FTE GS9 @ Tucson (Supply Support)

.05 OIT Support (GS 12/13)

.05 ILSMT OIT Support (GS 13/14)

Document Review and Maintenance (.10

FTE GS12/13 @ DC

CDRL's Delivery

Drawing's, BOMS, Tech Manuals,

Maintenance Manuals, PMS

Operator Training Course Refinement .1

FTE GS12/13@DC

Training lead FAA Academy .25 FTE GS

12/13 @ Oklahoma

Training lead travel

OIT Travel and Ancillary Costs



RATION (PASO) MASTER FY14 FORMULATION

irement

Formulation					
RAP					
FY13	FY14 Total	FY14 1st Quarter Spend Plan	FY14 2nd Quarter Spend Plan	FY14 3rd Quarter Spend Plan	FY14 4th Quarter Spend Plan

\$ 113,820

\$ 14,401

\$ 20,000      \$ 20,000

\$ 2,000      \$ 34,079

\$ 8,000      \$ 8,200

ON					
ulation					
AP					
	FY15	FY16	FY17	FY18	FY19
	\$ 117,803	\$ 121,927	\$ 126,194	(b) (7)(E)	
	\$ 14,905	\$ 15,426	\$ 15,966		
	\$ 20,000	\$ 20,000	\$ 20,000		
	\$ 2,101	\$ 2,154	\$ 2,208		
	\$ 8,405	\$ 8,615	\$ 8,831		



Agent I

Project Manager: I  
Acquisition Phase  
Project Summary:

(b) (7)(E)

Customer: OBP

Deployment Areas:

- Focus Area 1
- Focus Area 2
- Focus Area 3
- Focus Area 4

(b) (7)(E)

(b) (7)(E)


(b)(6); (b)(7)(C)

: Technology demonstration

(b) (7)(E)

63

PROJECT, ACTIVITY and SUSTAINMENT OPERATION (PASO) MASTER FY14 FORMULATION																			
Requirement																			
Line Item Information										Formulation									
Anticipated OIT FS Transition Date: April 2015										RAP									
PASO Item No.	Direct Cost/Indirect Cost/ Non IT	Region	LOB	Title	Description (Note: Need a plain language description of "WHAT" you are spending the money on)	Impact Statement (primary risk if outcome is not achieved)	Capability Needed	OCC	FY13	FY14 Total	FY14 1st Quarter Spend Plan	FY14 2nd Quarter Spend Plan	FY14 3rd Quarter Spend Plan	FY14 4th Quarter Spend Plan	FY15	FY16	FY17	FY18	FY19
		Southwest		Maintenance Planning & Support	CMLS (Included in Procurement Cost SB03)	(b) (7)(E)				\$ 2,500,000					\$ 2,500,000				
		Southwest		Maintenance Planning & Support	14 FTE GS12 @ Tucson (OIT FTO)					\$ 1,604,887									
				(b) (7)(E)	increase of 2 FTE @ GS12 at this location					\$ 229,270									
				(b) (7)(E)	increase of 2 FTE @ GS12 at this location					\$ 229,270									
				(b) (7)(E)	increase of 2 FTE @ GS12 at this location					\$ 229,270									
				(b) (7)(E)	increase of 2 FTE @ GS12 at this location					\$ 229,270									
				(b) (7)(E)	increase of 2 FTE @ GS12 at this location					\$ 229,270									
				(b) (7)(E)	increase of 2 FTE @ GS12 at this location					\$ 229,270									
		Southwest		Maintenance Planning & Support	1.5 FTE GS9 @ Tucson (Supply Support)					\$ 121,746					\$ 2,100,000	\$ 1,800,000	\$ 1,800,000		
		Southwest		Configuration Mangement	.10 man Yr GS 14 @ DC					\$ 16,108									
		Southwest		Program Management	Material Management .10 OIT Support (GS 12/13)					\$ 13,632									
		Southwest		Facilities															
				(b) (7)(E)															



Overview

(b) (7)(E)

Project Manager

Project Summary

(b)(6); (b)(7)(C)

(b) (7)(E)

(b) (7)(E)		Need to review facility requirements at this location.	(b) (7)(E)						
(b) (7)(E)		Need to review facility requirements at this location.	(b) (7)(E)						
(b) (7)(E)		Need to review facility requirements at this location. The Tucson PSF will be use as primary support for Tucson, Three Points, and Sonoita locations.	(b) (7)(E)						
(b) (7)(E)		Need to review facility requires at this location.	(b) (7)(E)						
Supply Support (Equipment)			(b) (7)(E)						
Southwest	-Support/Test Equipment	Will need to increase tools and test equipment to support increase of FTEs a each location identified above. This should include additional specialized tools and test equipment required by each facility.	26	\$ 216,000					
	-Calibration Cost		25	\$ 3,000					
	-Operator Training		21	\$ 3,000					
		Operator Training Course Refinement .25 FTE GS12/13@OKC	21	\$ 6,000					
		Operator Training Implementation and Conduct (.25 FTE GS13/14@ DC)	21	\$ 6,000					
		Conduct Operator Training (3 courses pe annum @ 12 students/course							
						\$ 12,608	\$ 12,923	\$ 13,246	\$ 13,577
	-Maintenance Training								
		Training lead FAA Academy .25 FTE GS 12/13 @ Oklahoma	21	\$ 4,000					
		Training lead travel	25	\$ 63,000					
Southwest		Conduct Maintenance Training	21	\$ 48,000					
		OIT Travel and Ancillary Costs				\$ 8,405	\$ 8,615	\$ 8,831	\$ 9,051
	Technical Document	Normally provided as CDRL deliverable and maintained by OTIA via NAVAIR JCMIS.							
		Document Review and Maintenance (.10 FTE GS12/13 @ DC							
		CDRL's Delivery							
		Drawing's, BOMS, Tech Manuals, Maintenance Manuals, PMS							

PROJECT, ACTIVITY and SUSTAINMENT OPERATION (PASO) MASTER FY14 FORMULATION																			
Requirement																			
Line Item Information									Formulation										
Anticipated OIT FS Transition Date COMPLETED - April 2012									RAP										
PASO Item No.	Direct Cost/Indirect Cost/ Non-It	Region	LOB	Title	Description (Note Need a plain language description of "WHAT" you are spending the money on)	Impact Statement (primary risk if outcome is not achieved)	Capability Needed	OCC	FY13	FY14 Total	FY14 Spend Plan 1st Quarter Spend Plan	FY14 Spend Plan 2nd Quarter Spend Plan	FY14 Spend Plan 3rd Quarter Spend Plan	FY14 Spend Plan 4th Quarter Spend Plan	FY15	FY16	FY17	FY18	FY19
		Southwest		Maintenance Planning & Support	12 FTE GS12 @ Tucson (OIT FTO)	(b) (7)(E)	Payroll	11&12	\$ 1,365,838	\$ 1,375,618					\$ 1,413,642	\$ 1,463,119	\$ 1,514,329	(b) (5)	
		Southwest		Maintenance Planning & Support	1.5 FTE GS7/9 @ Tucson (Supply Support)	(b) (7)(E)	Payroll	11&12	\$ 86,404	\$ 121,746					\$ 89,429	\$ 92,559	\$ 95,798		
				(b) (7)(E)															
					1 FTE														
				Facilities	Facilities, identified locations below, will need to be identified to support increase in FTE. Locations listed as "review" need to be reviewed for adequate support facilities.														
				(b) (7)(E)															
					Review														
					Review														
					Review														
					Review														

HQ/MSB	(b) (7)(E)	Review	(b) (7)(E)									
	Training	Request six courses occur each FY to train additional FTE to support the MSS units.		25	RCE		\$ 63,000				\$ 62,575	
		Request \$2000 in travel to support this training requirement			Travel	21	\$ 42,000					
	Supply Support (Equipment)	Funding provided by OTIA via FAA Logistics Center			PCD	26						
	Support Equipment -Calibration	Provided by OTIA Calibration and Repair of Test Equipment				31	\$ 5,000					
	-Tools	FTO shops will be required to increase hand tools and specilized test equipment to support MSS unit.				31	\$ 84,870					
	(b) (7)(E)	Completed										
		FTO shop will be required to increase hand tools and specilized test equipment.										
		FTO shop will be required to increase hand tools and specilized test equipment.										
		FTO shop will be required to increase hand tools and specilized test equipment.										
HQ/MSB	Maintenance Planning & Support	1 FTE GS 13 (MSB) at NDC			Payroll	11&12	\$ 147,274	\$ 136,316			\$ 152,429	\$ 157,764
	Configuration Management	.10 OIT Support (GS 12/13)			Payroll	11&12		\$ 13,632				
	Program Management	ILSMT OIT Support (GS 13/14)				11&12		\$ 161,084				

## NB D&amp;D

NBD D&D RAP Inputs for FY1 4- 19								
Project Name	Project Description	Basis for Estimate	FY14	FY15	FY16	FY17	FY18	FY19
(b) (5), (b) (7)(E)			\$3.00				(b) (5)	
				\$5.00				
			\$3.50					
			\$5.00	\$5.00	\$5.00			
			\$3.00	\$3.00	\$3.00			



FY	IFT WBS	FC	OCC
14	1.7.2.2, 1.8.2.2	SB062	25
14	1.9.2.2	SB062	25
14	1.2.3	SB065	25
14	1.5.2.2, 1.6.2.2, 1.7.2.2	SB062	32
14	1.7.2.2, 1.8.2.2	SB062	32
14	1.7.2.2, 1.8.2.2	SB062	25
14	1.8.1.2	SB062	32
14	1.1.1	SB061	25
14	1.1.1	SB061	25
14	1.1.1	SB061	25
14	1.1.1	SB061	25
14	1.1.1	SB062	25
14	1.1.1	SB062	25
14	1.1.1	SB061	25
14	1.4.1.3, 1.4.2.2, 1.4.2.3, 1.4.2.4	SB062	
14	1.5.1.3, 1.5.2.2, 1.5.2.3, 1.5.2.4	SB062	
14	1.5.1.3, 1.5.2.2, 1.5.2.3, 1.5.2.4	SB062	
14	1.6.1.3, 1.6.2.2, 1.6.2.3, 1.6.2.4	SB062	
14	1.6.1.3, 1.6.2.2, 1.6.2.3, 1.6.2.4	SB062	
15	1.1.1	SB061	25
14	1.1.1	SB061	21
15	1.1.1	SB061	25
15	1.1.1	SB062	25
15	1.2.3	SB065	25
15	1.1.1	SB062	25
15	1.1.1	SB061	25
15	1.7.1.3, 1.7.2.2, 1.7.2.3, 1.7.2.4	SB062	
15	1.7.1.3, 1.7.2.2, 1.7.2.3, 1.7.2.4	SB062	
15	1.8.1.3, 1.8.2.2, 1.8.2.3, 1.8.2.4	SB062	
15	1.8.1.3, 1.8.2.2, 1.8.2.3, 1.8.2.4	SB062	
15	1.9.1.3, 1.9.2.2, 1.9.2.3, 1.9.2.4	SB062	
15	1.9.1.3, 1.9.2.2, 1.9.2.3, 1.9.2.4	SB062	
15	1.1.1	SB061	25
15	1.1.1	SB061	21
16	1.1.1	SB061	25
16	1.1.1	SB062	25
16	1.1.1	SB061	21
16	1.1.1	SB061	25
			25


**FY14-19 D&D Dollars only**

(b) (5), (b) (7)(E)




Assumptions/ Comments	FY14	FY15
FY14-19 D&D Dollars only		
(b) (5), (b) (7)(E)	\$ 900,000	
	\$ 10,000,000	
	\$ 2,960,000	
	\$ 1,000,000	
	\$ 15,000,000	
	\$ 5,000,000	
	\$ 4,000,000	
	\$ 2,000,000	
	\$ 1,200,000	
	\$ 500,000	
	\$ 1,500,000	
	\$ 2,500,000	
	\$ 1,500,000	
	\$ 1,200,000	
	\$ 3,300,000	
	\$ 38,197,775	
	\$ 3,819,777	
	\$ 31,473,668	
	\$ 3,147,367	
	\$ 5,297,900	
	\$ 300,000	
		\$ 1,500,000
		\$ 2,500,000
		\$ 1,458,000
		\$ 1,500,000
		\$ 1,200,000
		\$ 32,656,104
		\$ 3,265,610
	\$ 30,636,809	
	\$ 3,063,681	
	\$ 44,076,548	
	\$ 4,407,655	
	\$ 3,590,822	
	\$ 300,000	

	\$ 134,796,487	\$ 130,155,229

FY16	FY17	FY18	FY19	Totals
\$ 1,500,000				
\$ 500,000				
\$ 300,000				
\$ 1,200,000				
\$ 3,651,866				

				\$ -
				\$ -
\$ 7,151,866	\$ -	\$ -	\$ -	(b) (5)



---

From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject: RE: ILSP inquiry

Date: Tue Nov 21 2017 12:16:38 EST

Attachments: image001.png

---

We will get it updated and fingers crossed not require signatures from folks that have already signed...

More to follow,

(b)(6);(b)(7)(C)

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Office: (b)(6);(b)(7)(C)

Cell: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Tuesday, November 21, 2017 10:16 AM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: RE: ILSP inquiry

Thanks. (b)(6);(b)(7)(C) can you update. I don't have the final word document

(b)(6);(b)(7)(C)

BPAM Project Manager

LMI Contractor

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Tuesday, November 21, 2017 11:15 AM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: RE: ILSP inquiry

Hi (b)(6);(b)(7)(C)

Something must have happened on the copy and paste into the ISLP, because table doesn't match the CEBD. I updated the table in the attached to the following data which was sourced from the CEBD:

CLIN

Unit

Cleared

Uncleared

Total

Fence and Gates

Miles

(b) (7)(E)

Roads and Bridges

Miles

(b) (7)(E)



Drainage and Grate Systems

Each

377


1,039

1,416

Lighting and Electrical Systems

Each

(b) (7)(E)



Vegetation and Debris Removal

Acres

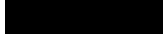
5,704

2,815

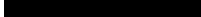
8,519

Please let me know if you have any questions.

(b)(6);(b)(7)(C)



(b)(6);(b)(7)(C)



Analyst, Financial Management Branch

Agile Group

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Office: (b)(6);(b)(7)(C)

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Tuesday, November 21, 2017 10:53 AM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: RE: ILSP inquiry

(b)(6);(b)(7)(C) this and all the financial numbers came from (b)(6);(b)(7)(C) and is probably very similar to what was in CEBD and other documents (I didn't create).

(b)(6);(b)(7)(C) can you explain/address the issue below?

(b)(6);(b)(7)(C)

BPAM Project Manager

LMI Contractor

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Tuesday, November 21, 2017 10:44 AM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: ILSP inquiry

Hey (b)(6);(b)(7)(C)

Our ILSP is currently under review w DHS.

The table below is Table 1, page 12— (b) (5)

Can you provide language that we can send forward?

Hoping to provide feedback before COB today, if possible.

**(b)(6);(b)(7)(C)**

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Office: **(b)(6);(b)(7)(C)**

Cell: **(b)(6);(b)(7)(C)**

**(b)(6);(b)(7)(C)**

CLIN	Unit	Cleared	Uncleared	Total
Fence and Gates <sup>1</sup>	Miles	(b) (5), (b) (7)(E)		
Roads and Bridges	Miles			
Drainage and Grate Systems	Each			
Lighting and Electrical Systems	Each			
Vegetation and Debris Removal	Acres			

---

From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject: RE: ILSP inquiry

Date: Tue Nov 21 2017 11:16:10 EST

Attachments: image001.png

---

Thanks (b)(6);(b)(7)(C) can you update. I don't have the final word document

(b)(6);(b)(7)(C)

BPAM Project Manager

LMI Contractor

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Tuesday, November 21, 2017 11:15 AM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: RE: ILSP inquiry

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Unit

Cleared

Uncleared

Total

Fence and Gates

Miles

(b) (7)(E)



Roads and Bridges

Miles

(b) (7)(E)



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Each

377

1,039

1,416

Lighting and Electrical Systems

Each

(b) (7)(E)



Vegetation and Debris Removal

Acres

5,704

2,815



8,519

Please let me know if you have any questions.

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Analyst, Financial Management Branch

Agile Group

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Office: (b)(6);(b)(7)(C)

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Tuesday, November 21, 2017 10:53 AM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: RE: ILSP inquiry

(b)(6);(b)(7)(C): this and all the financial numbers came from (b)(6);(b)(7)(C) and is probably very similar to what was in CEBD and other documents (I didn't create).

(b)(6);(b)(7)(C), can you explain/address the issue below?

(b)(6);(b)(7)(C)

BPAM Project Manager

LMI Contractor

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Tuesday, November 21, 2017 10:44 AM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: ILSP inquiry

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Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Office: (b)(6);(b)(7)(C)

Cell: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

CLIN	Unit	Cleared	Uncleared	Total
Fence and Gates <sup>1</sup>	Miles	(b) (5), (b) (7)(E)		
Roads and Bridges	Miles			
Drainage and Grate Systems	Each			
Lighting and Electrical Systems	Each			
Vegetation and Debris Removal	Acres			

---

From:

To:

Cc:

Bcc:

Subject:

Date:

Attachments:

RE: ILSP inquiry

Tue Nov 21 2017 11:15:07 EST

image001.png

Integrated\_Logistics\_Support\_Plan\_BPAM TI v10.0 11212017BPAM AW.docx

---

Hi (b)(6);(b)(7)(C)

Something must have happened on the copy and paste into the ISLP, because table doesn't match the CEBD. I updated the table in the attached to the following data which was sourced from the CEBD:

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Uncleared

Total

Fence and Gates


Miles

(b) (7)(E)

Roads and Bridges

Miles

(b) (7)(E)



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Each

377

1,039

1,416

Lighting and Electrical Systems

Each

(b) (7)(E)



Vegetation and Debris Removal

Acres


5,704

2,815


8,519

Please let me know if you have any questions.

(b)(6);(b)(7)(C)



(b)(6);(b)(7)(C)



Analyst, Financial Management Branch

Agile Group

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Office: (b)(6);(b)(7)(C)

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Tuesday, November 21, 2017 10:53 AM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: RE: ILSP inquiry

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(b)(6);(b)(7)(C) can you explain/address the issue below?

(b)(6);(b)(7)(C)

BPAM Project Manager

LMI Contractor

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Tuesday, November 21, 2017 10:44 AM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: ILSP inquiry

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Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Office: (b)(6);(b)(7)(C)

Cell: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

CLIN	Unit	Cleared	Uncleared	Total
Fence and Gates <sup>1</sup>	Miles	(b) (5), (b) (7)(E)		
Roads and Bridges	Miles			
Drainage and Grate Systems	Each			
Lighting and Electrical Systems	Each			
Vegetation and Debris Removal	Acres			





# **Integrated Logistics Support Plan For Border Patrol Tactical Infrastructure Program**

---

## **DHS Systems Engineering Life Cycle**

**OFFICE OF FACILITIES AND ASSET  
MANAGEMENT  
BORDER PATROL AND AIR AND MARINE  
PROGRAM MANAGEMENT OFFICE**

**Integrated Logistics Support Plan**

*for*

***Border Patrol Tactical Infrastructure***

Submitted by:

\_\_\_\_\_  
(b)(6); (b)(7)(C), Program Manager

\_\_\_\_\_  
Date

Endorsed by:

\_\_\_\_\_  
Lead Technical Authority, (IT)

\_\_\_\_\_  
Date

Endorsed by:

\_\_\_\_\_  
Lead Technical Authority, (Non-IT)

\_\_\_\_\_  
Date

Endorsed by:

\_\_\_\_\_  
Lead Business Authority, USBP  
(Operating Component)

\_\_\_\_\_  
Date

Approved by:

\_\_\_\_\_  
Component Acquisition Executive  
(Operating Component)

\_\_\_\_\_  
Date

Reviewed by:

\_\_\_\_\_  
Director, APMD

\_\_\_\_\_  
Date

Approved by:

\_\_\_\_\_  
Acquisition Decision Authority

\_\_\_\_\_  
Date

(b) (5)

**Revision Summary (If Applicable)**

Provide a bulleted high-level description of what changes have occurred and why in the current submission. Provide the date of the revisions. See format below.

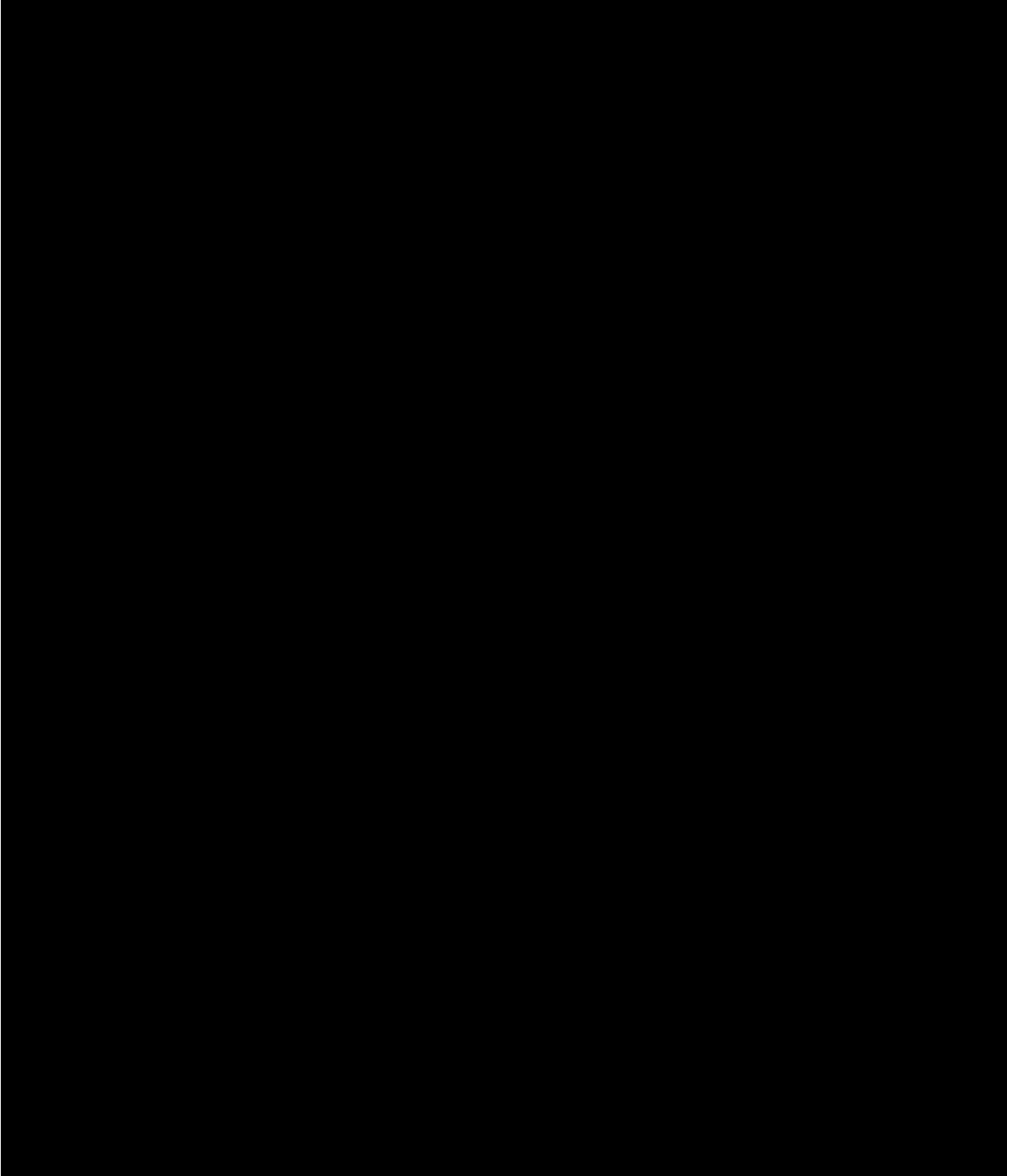
**DOCUMENT CHANGE HISTORY**

Version Number	Date	Description

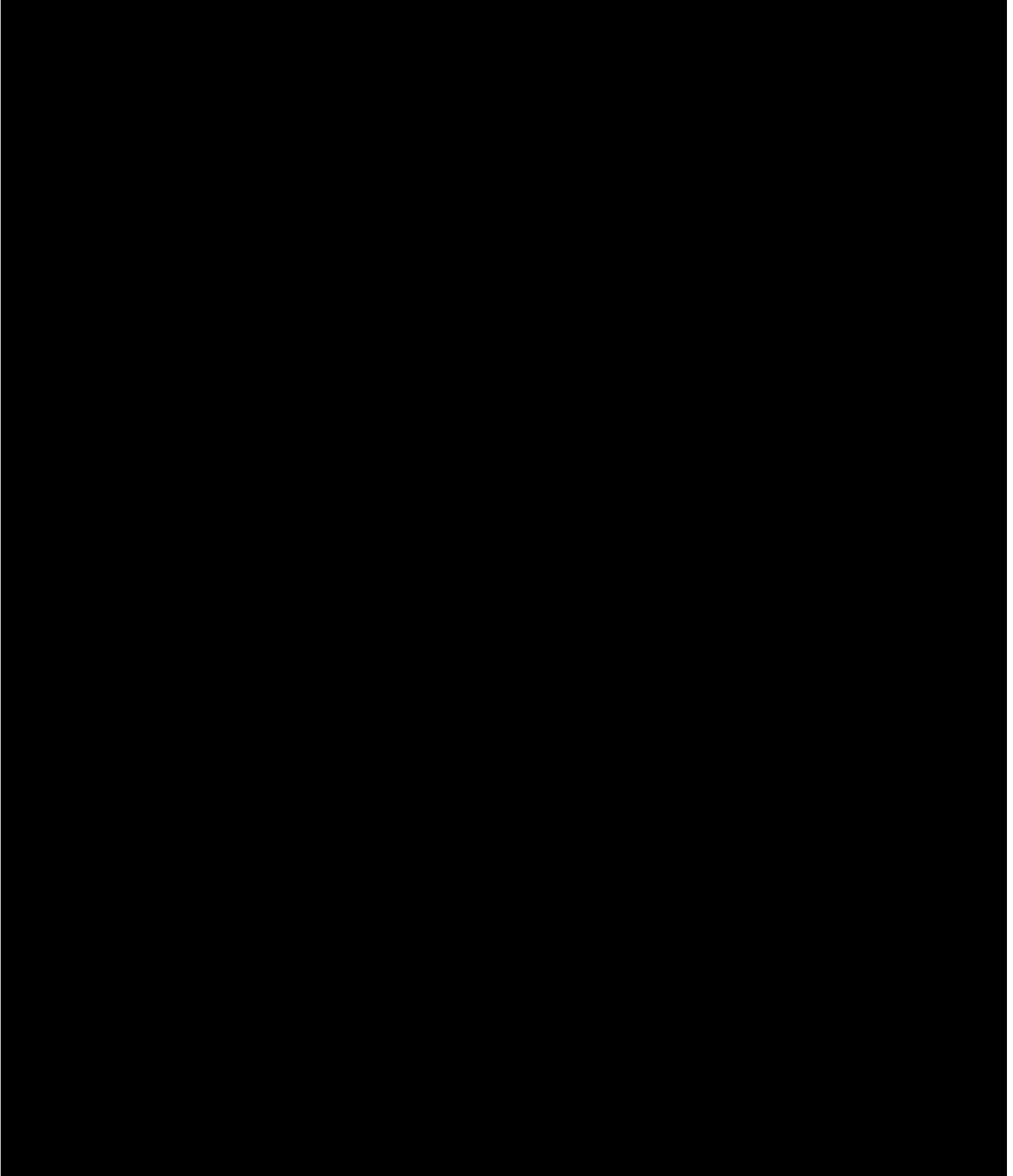
(b) (5)

(b) (5)

(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)

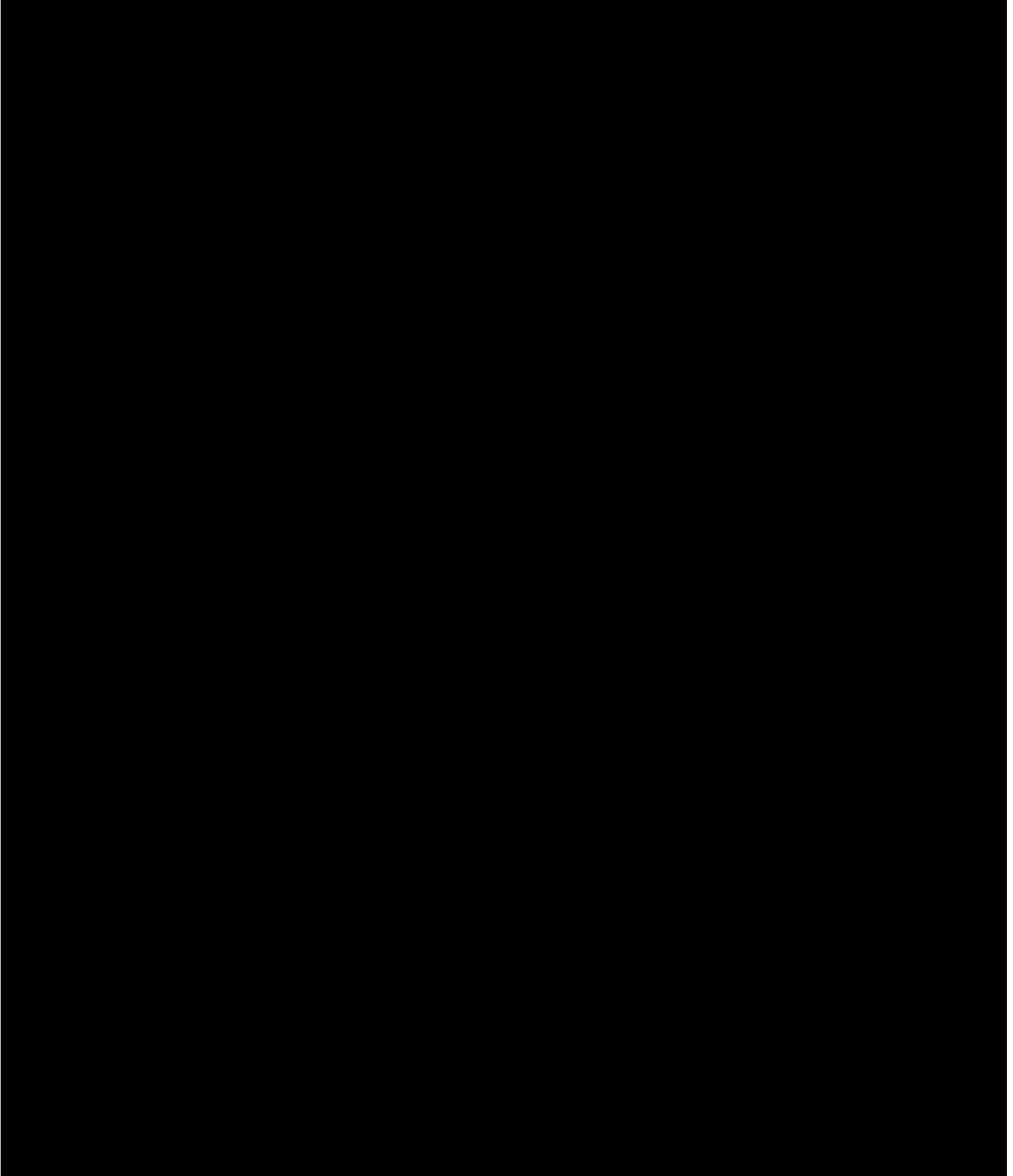




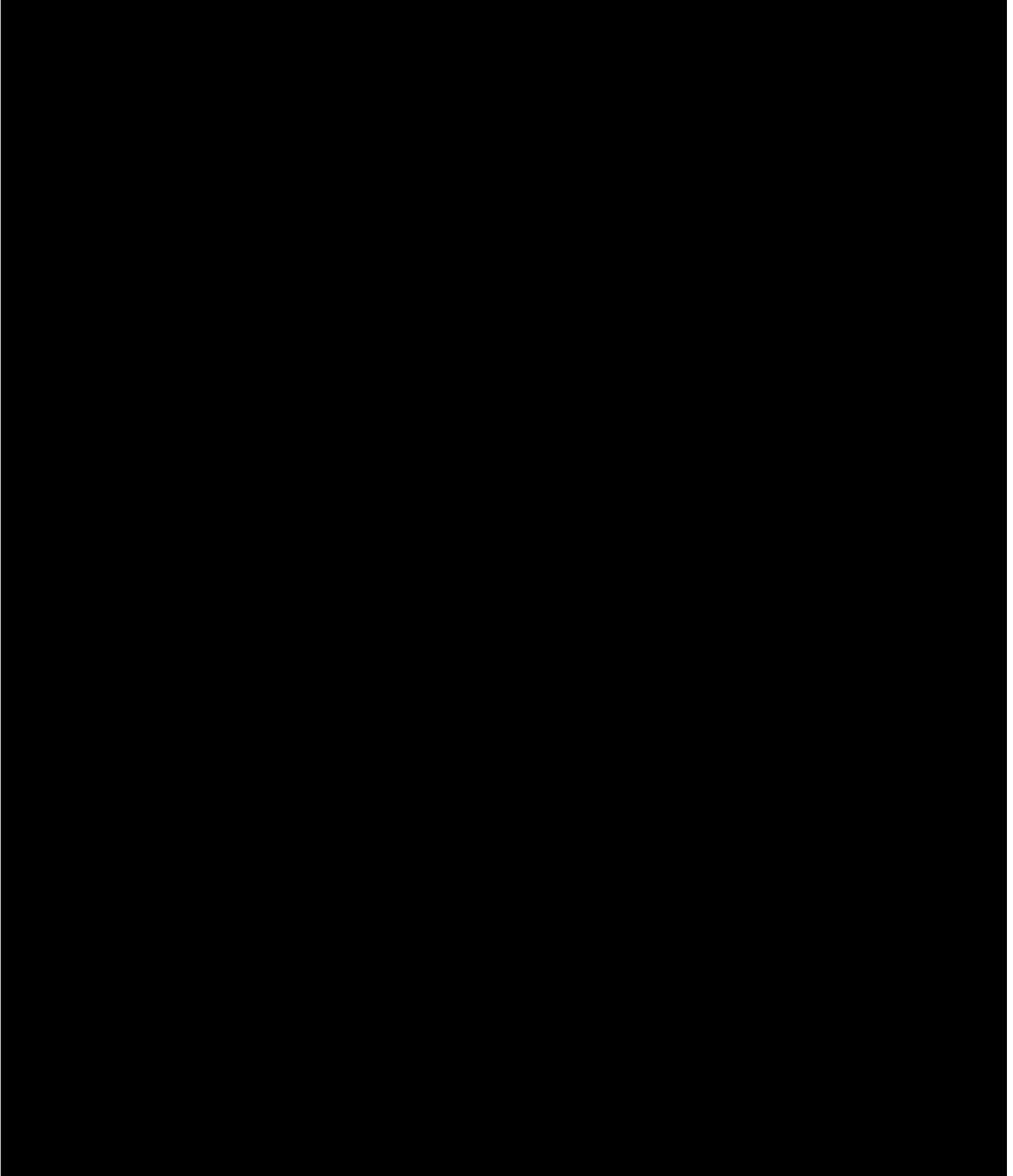
(b) (5)

(b) (5)

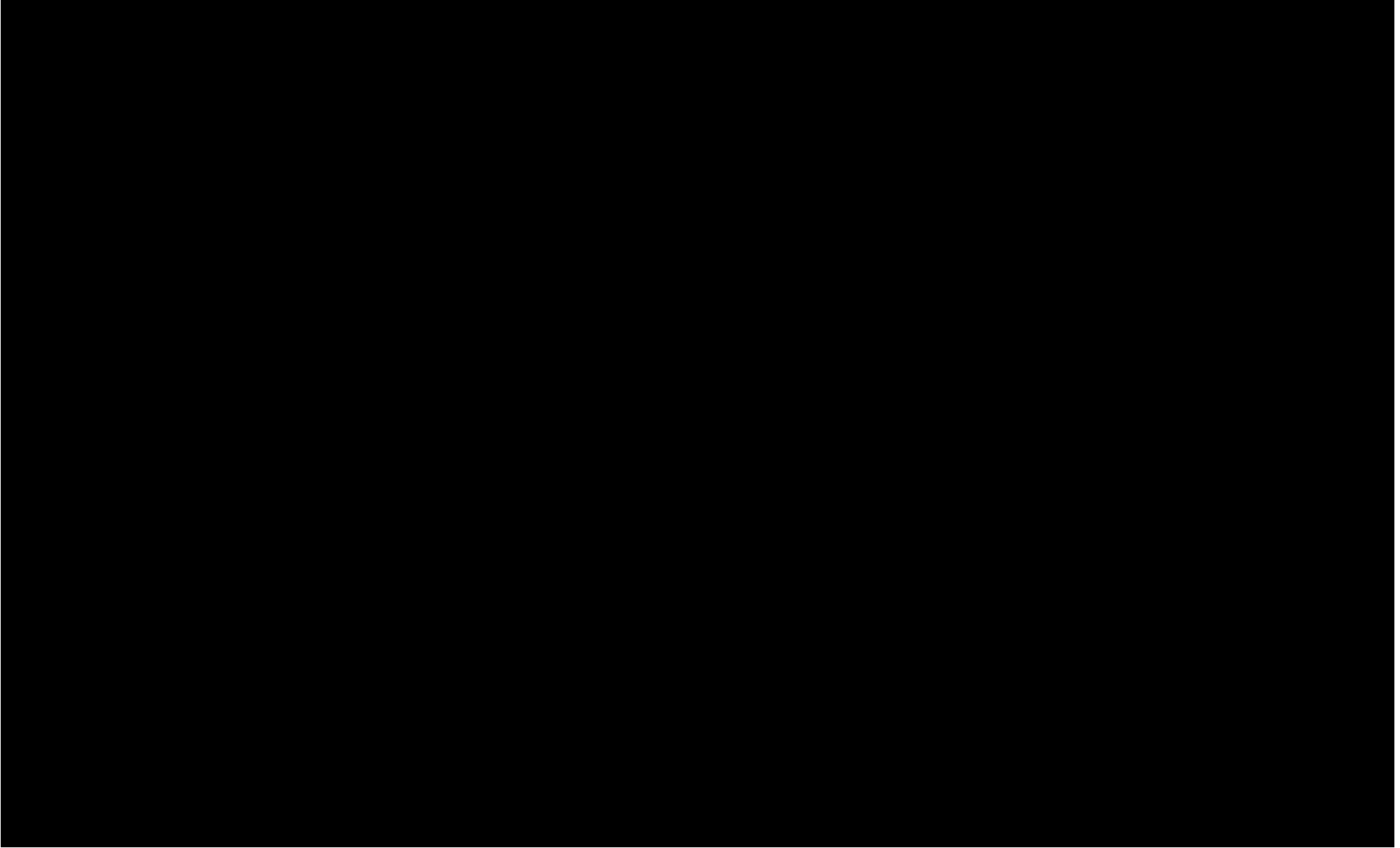
(b) (5), (b) (7)(E)



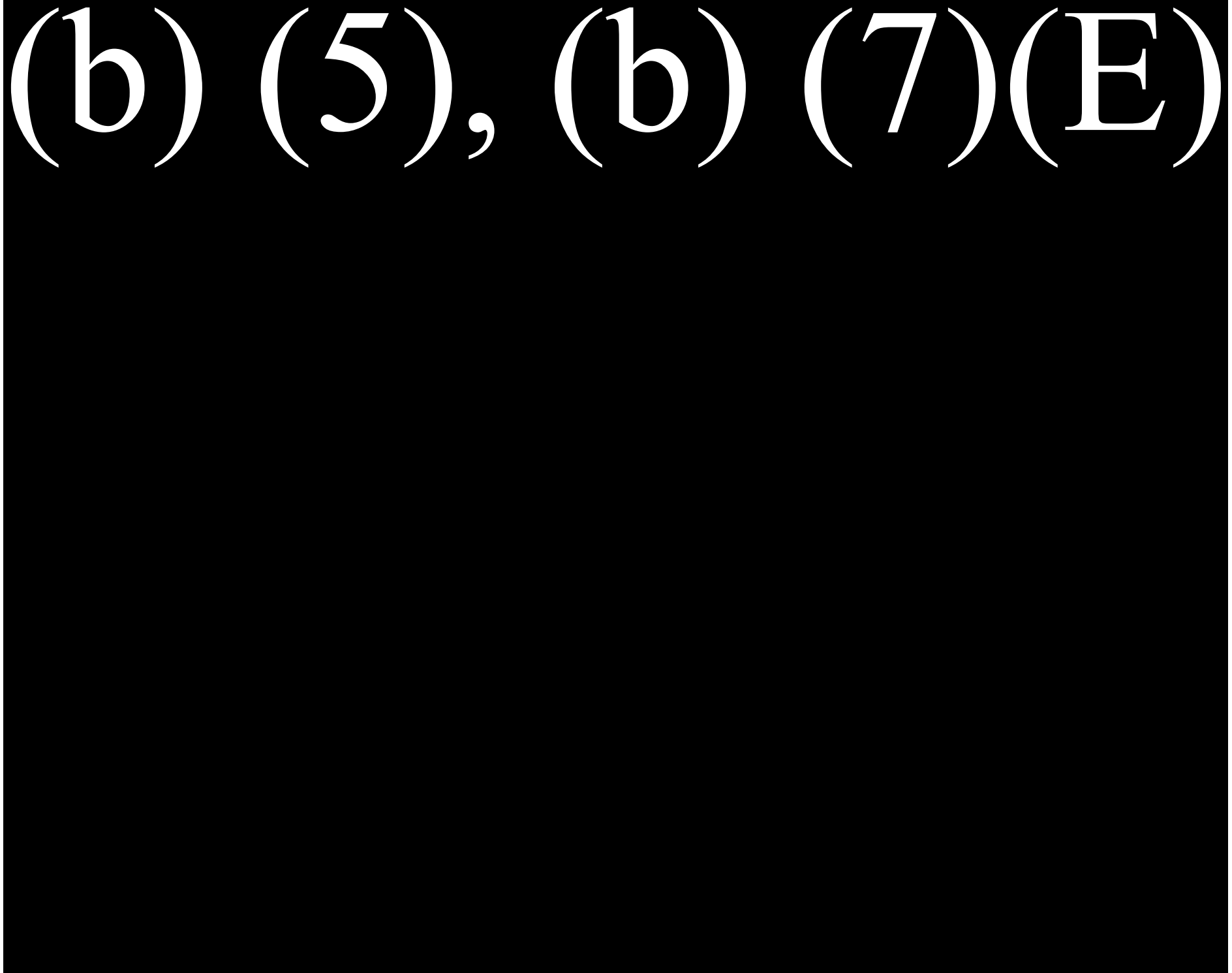
(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)



(b) (5)

(b) (5)



(b) (5)

(b) (5)

---

From:

To:

Cc:

Bcc:

Subject: RE: ILSP inquiry

Date: Tue Nov 21 2017 10:54:43 EST

Attachments: image001.png

---

I'll take a look at it.

(b)(6);(b)(7)(C)

Analyst, Financial Management Branch

Agile Group

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Office: (b)(6);(b)(7)(C)

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Tuesday, November 21, 2017 10:53 AM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: RE: ILSP inquiry

(b)(6); (b)(7)(C) this and all the financial numbers came from (b)(6); (b)(7)(C) and is probably very similar to what was in CEBD and other documents (I didn't create).

(b)(6); (b)(7)(C) can you explain/address the issue below?

(b)(6);(b)(7)(C)

BPAM Project Manager

LMI Contractor

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)  
Sent: Tuesday, November 21, 2017 10:44 AM  
To: (b)(6);(b)(7)(C)  
Cc: (b)(6);(b)(7)(C)  
Subject: ILSP inquiry

Hey (b)(6);(b)(7)(C)

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(b)(6);(b)(7)(C)

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Office: (b)(6);(b)(7)(C)

Cell: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

CLIN	Unit	Cleared	Uncleared	Total
Fence and Gates <sup>1</sup>	Miles	(b) (5), (b) (7)(E)		
Roads and Bridges	Miles			
Drainage and Grate Systems	Each			
Lighting and Electrical Systems	Each			
Vegetation and Debris Removal	Acres			

From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject: Prototype Hotwash - Comms Notes

Date: Tue Nov 21 2017 09:40:23 EST

Attachments: Agenda hotwash.pptx - COMMS NOTES.pptx

---

Hi (b)(6);(b)(7)(C)

Attached for your awareness and consideration are a few notes from the Comms perspective. I'm not sure what my schedule will be like this afternoon with my dad's appointment, but I'll definitely call in after if it's not too late and/or schedule some follow-up discussions on any comms actions that come out of the meeting.

Thanks,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) BPAM PMO Communications

Kearns & West supporting

OFAM/FM&E/BPAM

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b) (6)

# Agenda

- Capture lessons learned
- Apply to IDIQ if used in future
- Apply to replacement projects



# Subject Areas

- Contracting
- Planning
- Construction

# Agenda

- Contracting

(b) (5), (b)(6); (b)(7)(C)



- Planning

(b) (5), (b)(6); (b)(7)(C)



- Construction
  - Clauses
  - Safety -
  - QA
  - FITT as recipient from CTR

(b) (5)

- Future use of IDIQ

(b) (5)

---

From:

To:

Cc:

Bcc:

Subject: RE: RGV Wall Weekly Update

Date: Tue Nov 21 2017 09:13:40 EST

Attachments:

---

No one is at Baker this week due to the holiday and the USACE was still coordinating with the other three AE firm to assess their availability.

(b)(6);(b)(7)(C) P.E. LEED AP BD+C

Project Manager

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Tuesday, November 21, 2017 9:00 AM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: RE: RGV Wall Weekly Update

(b)(6);(b)(7)(C) who drove the chg in dates

---

From: (b)(6);(b)(7)(C)

Sent: Tuesday, November 21, 2017 8:10:29 AM

To: (b)(6);(b)(7)(C)

Subject: RE: (b)(7)(E) Wall Weekly Update

Not that week (we are in South Beach 6th-9th) but I can attend the 11th-13th if any meetings are

scheduled then (surgery is the 14th).

(b)(6);(b)(7)(C) P.E., PMP, Chief Engineer

Border Patrol & Air and Marine (BPAM) PMO

LMI Contractor

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Monday, November 20, 2017 4:34 PM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: RE: (b)(7)(E) Wall Weekly Update

(b)(6);(b)(7)(C) are you able to attend

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Monday, November 20, 2017 3:39 PM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b) (6)

(b) (6)

(b) (6)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b) (6)

(b) (6)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b) (6)

(b)(6);(b)(7)(C)

(b) (6)

(b) (6)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc:

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: RE: (b)(7)(E) Wall Weekly Update

Sorry 04 Dec 2017.

(b)(6);(b)(7)(C) P.E. LEED AP BD+C

Project Manager

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Monday, November 20, 2017 3:25 PM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b) (6)

(b) (6)

(b) (6)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b) (6)

(b) (6)

(b)(6);(b)(7)(C)

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(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b) (6)

(b) (6)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc:

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)



(b)(6);(b)(7)(C)

Subject: (b)(7)(E) Wall Weekly Update

Team,

After conferring with the USACE and their Contractors we have decided to push the kickoffs to the week of 04 Nov 2017. I will email you with more details as they become available. Happy Thanksgiving!

(b)(6);(b)(7)(C) P.E. LEED AP BD+C

Project Manager

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From:

(b)(6);(b)(7)(C)

To:

Cc:

(b) (6)

(b)(6);(b)(7)(C)

Bcc:

Subject:

RE: T&E Media Strategy

Date:

Tue Nov 21 2017 07:55:26 EST

Attachments:

Mockup and Prototype Visit Request.pdf

Signed attached.

(b)(6);(b)(7)(C)

-----Original Message-----

From:

(b)(6);(b)(7)(C)

Sent: Monday, November 20, 2017 4:46 PM

To:

(b)(6);(b)(7)(C)

Cc:

(b) (6)

Subject: FW: T&E Media Strategy

Pls sign and copy

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

-----Original Message-----

From:

(b)(6);(b)(7)(C)

Sent: Monday, November 20, 2017 2:44 PM

To:

(b)(6);(b)(7)(C)

Subject: FW: T&E Media Strategy

Looks like general sefcik will be joining you and

(b)(6);(b)(7)(C)

From:

(b)(6);(b)(7)(C)

Sent: Monday, November 20, 2017 7:00:28 PM

To:

(b)(6);(b)(7)(C)

Cc:

(b)(6);(b)(7)(C)

Subject: RE: T&E Media Strategy

(b)(6);(b)(7)(C)

... see attached.

There is table in the middle of the form, with the two attendees, including myself, and the dates in parentheses.

(b)(6);(b)(7)(C)

(Acting) System Analysis & Evaluation Branch Director Test & Evaluation Section Chief

W: (b)(6);(b)(7)(C)

M:

---

From: (b)(6);(b)(7)(C)

Sent: Monday, November 20, 2017 1:58 PM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: RE: T&E Media Strategy

Hi (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) coordinates with Sector, do you have the dates?

---

From: (b)(6);(b)(7)(C)

Sent: Monday, November 20, 2017 1:55 PM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: RE: T&E Media Strategy

(b)(6);(b)(7)(C)

Our Systems Engineering Director and our Wall lead systems engineer want to come out for the testing. do we need to submit a special visit request through Sector or anything?

(b)(6);(b)(7)(C)

(Acting) System Analysis & Evaluation Branch Director Test & Evaluation Section Chief

W: (b)(6);(b)(7)(C)

M:

-----Original Appointment-----

From: (b)(6);(b)(7)(C)

Sent: Monday, November 20, 2017 1:53 PM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: T&E Media Strategy

When: Wednesday, November 22, 2017 1:00 PM-1:30 PM (UTC-05:00) Eastern Time (US & Canada).

Where: (b) (7)(E)



# U.S. Customs and Border Protection

**PROCEDURE NO:**
**DATE:** 20 November 2017

## FIELD SITE REQUEST FORM

**REQUEST FOR:** Access to Wall Mockup and Prototype test areas to conduct/observe Wall Mockup and Prototype test event.

**REQUEST FROM:** Wall Program Manager, OFAM Program Manager Office (PMO)

**PROPOSED SITE VISIT LOCATION (include region, area, and facility):**

Wall Mockup Site at OFAM (b) (7)(E) facility  
Wall Prototype Site at San Diego Sector

**DATES OF VISIT:** 27 November – 15 December 2017

**POC FOR VISIT:** (b)(6);(b)(7)(C)

**PURPOSE OF VISIT (include specific types of information to be collected):**

To conduct and observe the Wall Mockup and Prototype test events at both (b) (7)(E) and SD Sector.

**LIST OF ATTENDEES (attach additional page if more attendees requested)**

Name	Title	Company
(b)(6); (b)(7)(C) (4-8 Dec)	Systems Engineering Division Director	OA/SED
(b)(6); (b)(7)(C) (27Nov – 1Dec)	Systems Analysis and Evaluation Branch Director	OA/SED/SAEB
(b)(6); (b)(7)(C) (4 – 15 Dec)	Lead Systems Engineer, Wall Impedance and Denial	OA/SED

**APPROVAL SIGNATURE:**

(b)(6); (b)(7)(C)

Wall Program Manager

Office of Facilities and Asset Management (OFAM)

\*\*\*\*\*FOR CLASSIFIED USE ONLY\*\*\*\*\*

**ATTENDEE INFORMATION** (attach additional page if more attendees requested)

<b>Name</b>	<b>Title</b>	<b>Company</b>	<b>SSN</b>	<b>DoB</b>	<b>Clearance Level</b>

**SECURITY OFFICER SIGNATURE:**

\_\_\_\_\_

**LOCAL POC APPROVAL:**

\_\_\_\_\_

*The Information System Security Branch requires a mandatory submission of visitor pre-clearance forms no later than 48 hours before arrival of visitor(s) in order for any visitor to be considered for approval*

-----

*CBP offices prefer submission of Field Site Request Form three (3) weeks prior to Field Site Visit. Please e-mail/fax form to the POC listed in the Site Visit Coordination Request Procedure.*

---

From:

To:

Cc:

Bcc:

Subject:

RE: Cost Proposal for (b) (6)

Date:

Tue Nov 21 2017 07:04:15 EST

Attachments:

image001.png

image002.gif

image003.gif

image004.gif

---

Thanks (b)(6);(b)(7)(C) this is a great run down.

(b) (5), (b)(6); (b)(7)(C)

(b)(6);(b)(7)(C) – would you like a meeting?

Adding (b)(6);(b)(7)(C) for awareness also.

(b)(6);(b)(7)(C)

Director, Business Operations Division

Border Patrol & Air and Marine Program Management Office

Facilities Management and Engineering

Office of Facilities and Asset Management

Mobile: (b)(6);(b)(7)(C)

From (b)(6);(b)(7)(C)

Sent: Monday, November 20, 2017 8:07 PM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: Cost Proposal for (b) (6)

I received the cost estimate for (b) (6)

(b) (5)

(b) (5), (b)(6); (b)(7)(C)

Let me know if you want to have a quick call.

From: (b) (6)

Sent: Monday, November 20, 2017 8:23 AM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C); (b) (6)

(b) (6)

Subject: Proposal LMI 1017F00149, WO 07: Wall Replacement and RGV Gates Mid Level SME Support

Dear (b)(6);(b)(7)(C)

LMI is pleased to submit the attached proposal for WO 07: Wall Replacement and RGV Gates Mid Level SME Support. (b) (5)

(b) (5)

We appreciate the opportunity to submit this proposal and look forward to working with your organization. Please do not hesitate to contact (b) (6) at (b) (6) to discuss technical-related questions, or me at (b) (6) to discuss pricing and contractual-related questions.

Thank you,

(b) (6)

Contract Administrator

7940 Jones Branch Drive, Tysons, VA 22102

Office: (b)(6);(b)(7)(C)

Learn more at [www.lmi.org](http://www.lmi.org) or follow us on: | |

From: (b)(6);(b)(7)(C)  
Sent: Wednesday, November 15, 2017 6:32 PM  
To: (b) (6); (b) (6), (b) (7)(C)  
(b)(6);(b)(7)(C)  
Cc: (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)  
Subject: [EXTERNAL] LMI 1017F00149, WO 07: Wall Replacement and RGV Gates Mid Level SME Support  
Importance: High

All –

Please provide a cost estimate for the attached Work Order. If you should have any questions, your POC is (b)(6);(b)(7)(C) can be reached at (b)(6);(b)(7)(C).

ic



(b)(6);(b)(7)(C)

Senior Management Analyst

RE, Env. & Leasing Division (REEL)

Strategic Analysis, Inc.

Border Patrol and Air and Marine (BPAM)

Program Management Office (PMO)

Facilities Management and Engineering

Office: (b)(6);(b)(7)(C)

Cell: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject:

Cost Proposal for (b)(6)

Date:

Mon Nov 20 2017 20:07:08 EST

Attachments:

image001.png

image002.gif

image003.gif

image004.gif

LMI Price Proposal WO 07.pdf

WO 07 SOW Mid Level SME Support\_Wall Replacement\_Gates\_LMI.pdf

I received the cost estimate for (b)(6)

(b)(5)

(b)(5), (b)(6); (b)(7)(C)

Let me know if you want to have a quick call.

From:

(b)(6)

Sent: Monday, November 20, 2017 8:23 AM

To:

(b)(6);(b)(7)(C)

Cc:

(b)(6);(b)(7)(C)

(b)(6)

(b)(6)

Subject: Proposal LMI 1017F00149, WO 07: Wall Replacement and RGV Gates Mid Level SME Support

Dear (b)(6);(b)(7)(C)

LMI is pleased to submit the attached proposal for WO 07:

(b) (5)

(b) (5)

We appreciate the opportunity to submit this proposal and look forward to working with your organization. Please do not hesitate to contact (b) (6) at (b) (6) to discuss technical-related questions, or me at (b) (6) to discuss pricing and contractual-related questions.

Thank you,

(b) (6)

Contract Administrator

7940 Jones Branch Drive, Tysons, VA 22102

Office: (b)(6);(b)(7)(C)

Learn more at [www.lmi.org](http://www.lmi.org) or follow us on: | |

From: (b)(6);(b)(7)(C)

Sent: Wednesday, November 15, 2017 6:32 PM

To: (b) (6); (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: [EXTERNAL] LMI 1017F00149, WO 07: Wall Replacement and (b) (7)(E) Gates Mid Level SME

Support  
Importance: High

All –

Please provide a cost estimate for the attached Work Order. If you should have any questions, your POC is (b)(6);(b)(7)(C) can be reached at (b)(6);(b)(7)(C)

ic

(b)(6);(b)(7)(C)

Senior Management Analyst

RE, Env. & Leasing Division (REEL)

Strategic Analysis, Inc.

Border Patrol and Air and Marine (BPAM)

Program Management Office (PMO)

Facilities Management and Engineering

Office: (b)(6);(b)(7)(C)

Cell: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

**Customer:** Customs and Border Protection, U.S. DHS

**Project Title:** Wall Replacement and RGV Gates Mid Level  
SME Support

**RFQ #:** WO 07 1017F00149

**Submittal Date:** 11/20/2017



Labor Rate Category	Hours	Hourly Rate	Amount
(b) (4)			

See next page for GSA Schedule categories and rates being provided for evaluation purposes

This page contains confidential sensitive business and financial information. The use or disclosure of this data is prohibited without the approval of Logistics Management Institute

**Date:** 20-Nov-17  
**Proposal:** WO 07  
**Customer:** CBP, DHS  
**Proj name:** Wall Replacement and RGV Gates Mid Level SME Support

These rates are derived from LMI's GSA Corp. Contract # GS-00F-0026M  
Sch 899 - Environ Svcs ~ C899-1- Environmental Consulting Svcs

(b) (4)

This page contains confidential sensitive business and financial information. The use or disclosure of this data is prohibited without the approval of Logistics Management Institute.

**WORK ORDER  
ENVIRONMENTAL SME  
FME CONTRACT GS00F0026M  
TASK ORDER HSBP1017F00149**

(b) (5)

---

From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject: RE: Travel for RGV (b)(7)(E)

Date: Mon Nov 20 2017 13:24:05 EST

Attachments:

---

I'm trying to set up RGV (b)(7)(E) for Tuesday and looks like we need to push RGV (b)(7)(E) to another week anyhow to accommodate prior commitments from team members, will Tuesday work for you?

(b)(6);(b)(7)(C) P.E. LEED AP BD+C

Project Manager

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Monday, November 20, 2017 7:24 AM

To: (b)(6);(b)(7)(C)

Subject: RE: Travel for RGV (b)(7)(E)

OK-I'm planning to travel to RGV on Monday and depart on Thursday. My primary goals are to visit RGV (b)(7)(E), visit Laredo for a day to observe their proposed FY17 new roads and attend any RGV kickoff meetings that may occur. There are also a couple of TI projects the local BPAM CTIMR PM wants me to look at. I'll stay on the lookout for more definitive details on the kick off meetings as you know it.

(b)(6);(b)(7)(C) P.E., PMP, Chief Engineer

Border Patrol & Air and Marine (BPAM) PMO



LMI Contractor

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Friday, November 17, 2017 6:05 PM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: RE: Travel for RGV (b)(7)(E)

The tentative plan was to hold the rgv (b)(7)(E) meeting on Tuesday and possibly the rgv (b)(7)(E) on Wednesday -Thursday.

From: (b)(6);(b)(7)(C)

Sent: Friday, November 17, 2017 5:26:46 PM

To: (b)(6);(b)(7)(C)

Subject: RE: Travel for RGV (b)(7)(E)

(b)(6);(b)(7)(C) do you have day picked yet?

(b)(6);(b)(7)(C) P.E., PMP, Chief Engineer

Border Patrol & Air and Marine (BPAM) PMO

LMI Contractor

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Friday, November 17, 2017 12:50 PM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: RE: Travel for RGV (b)(5)

(b)(6);(b)(7)(C) are you able to participate

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)  
Sent: Friday, November 17, 2017 8:03 AM  
To: (b)(6);(b)(7)(C)  
Subject: RE: Travel for RGV (b)(7)(E)

The week after Thanksgiving.

---

From: (b)(6);(b)(7)(C)  
Sent: Thursday, November 16, 2017 6:14:50 PM  
To: (b)(6);(b)(7)(C)  
Subject: RE: Travel for RGV (b)(7)(E)

When is the trip planned

---

From: (b)(6);(b)(7)(C)  
Sent: Thursday, November 16, 2017 4:38:46 PM  
To: (b)(6);(b)(7)(C)  
Subject: Travel for RGV (b)(7)(E)

(b)(6);(b)(7)(C)

(b) (5), (b) (7)(E)

I'm concerned to have a bunch of people outside of our PMO change their schedules to accommodate to just cancel the meeting.

(b)(6);(b)(7)(C) P.E. LEED AP BD+C

Project Manager

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

---

From:

To:

(b)(6);(b)(7)(C)

Cc:

Bcc:

Subject: FW: Visit by House Natural Resource Committee - STAFFDEL TO RGV 11/20 OR 11/21

Date: Mon Nov 20 2017 11:05:32 EST

Attachments:

---

FYI – It appears the meeting already occurred this morning.

From: (b)(6);(b)(7)(C)

Sent: Monday, November 20, 2017 8:04 AM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: RE: STAFFDEL TO (b)(7)(E) 11/20 OR 11/21

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) informed me they held the meeting this morning. He's going to send us the meeting notes.

(b)(6);(b)(7)(C)

Let us know how we can help in these discussions.

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) PMP, CEP  
Sr. Environmental Specialist

LMI Government Consulting

Border Patrol & Air and Marine Program Management Office (BPAM PMO)  
Facilities Management and Engineering

1331 Pennsylvania Avenue, NW

Suite 1555, Mailstop 1102

Washington, DC 20229

Mobile: (b)(6);(b)(7)(C)

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy

From: (b)(6);(b)(7)(C)

Sent: Monday, November 20, 2017 10:15 AM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: RE: STAFFDEL TO (b)(7)(E) 11/20 OR 11/21

Thank you (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(5)

. Do you have a copy of the Public Affairs Guidance for RGV sector that contains the talking points specific to the environmental planning at the refuge?

From: (b)(6);(b)(7)(C)

Sent: Monday, November 20, 2017 7:04 AM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: FW: STAFFDEL TO (b)(7)(E) 11/20 OR 11/21

(b)(6);(b)(7)(C)

See (b)(6);(b)(7)(C) email below. He was able to get the info he needed from previous emails I sent to their team about NEPA (I was out on Friday). He and I have discussed this meeting this morning and they are planning to have the meeting today.

(b)(6);(b)(7)(C) please let us know if there will be a call in number.

Thanks!

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) PMP, CEP  
Sr. Environmental Specialist

LMI Government Consulting  
Border Patrol & Air and Marine Program Management Office (BPAM PMO)  
Facilities Management and Engineering

1331 Pennsylvania Avenue, NW

Suite 1555, Mailstop 1102

Washington, DC 20229

Mobile: (b)(6);(b)(7)(C)

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy

From: (b)(6);(b)(7)(C)

Sent: Thursday, November 16, 2017 3:21 PM

To: (b)(6);(b)(7)(C)

Subject: FW: STAFFDEL TO (b)(7)(E) 11/20 OR 11/21

Hi (b)(6);(b)(7)(C)

Could you please send me a few bullets on NEPA so I can be prepared to brief the STAFFDEL Attorney? It's been a couple years since I've had to deal directly with NEPA and other best environmental practices. Thanks!

V/r,

(b)(6);(b)(7)(C)

Supervisory Border Patrol Agent

(b)(7)(E) Wall Project Delivery Team

Office # (b)(6);(b)(7)(C)

Gov Cell # (b)(6);(b)(7)(C)

Personal # (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Thursday, November 16, 2017 2:13 PM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: STAFFDEL TO (b)(7)(E) 11/20 OR 11/21

Heads up...

(b)(6);(b)(7)(C) will be reaching out to Assistant Chief (b)(6);(b)(7)(C) to hopefully schedule and gather more details for Monday, November 21st.

Visit – STAFFDEL – House Natural Resources Committee

\*Date: 11/20 or 21/2017

\*Time: TBD

\*Location: (b)(7)(E) AOR – Santa Ana; CPC

\*POC: MSS (b)(6);(b)(7)(C); SBPA (b)(6);(b)(7)(C)

Note: (b)(6) an attorney with House Natural Resources Committee is requesting a tour/briefing in (b)(7)(E) on Monday November 20th or Tuesday November 21st. Federal lands fall under the Committee's jurisdiction and (b)(6) works on NEPA issues for the Committee. (b)(6) wants to understand the federal lands areas and NEPA concerns CBP faces when operating in these areas of interest. He wants to visit the (b)(7)(E) area that has been identified for wall construction. He also wants to observe some of the facilities CBP has deployed in the region.

Respectfully,

(b)(6);(b)(7)(C)

Special Operations Supervisor

Communications Branch

RGV Sector HQ

O (b)(6);(b)(7)(C)

C; (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

---

From:

To:

Cc:

(b)(6);(b)(7)(C)

Bcc:

Subject: FW: FOR REVIEW - Priority 1 - Entrance Cnf follow-up Review of CBP's Southwest Border Wall (102336) DUE: 11/17 @ 5PM (Fri) LEAD: (b)(6);(b)(7)(C)

Date: Mon Nov 20 2017 10:17:05 EST

Attachments: 20171115\_MP\_TEGR\_12\_ver100.pptx

G2.20 Mod\_Signed.pdf

MR (b)(7)(E) FY17 Overview\_V6 with Projects.pdf

PRD\_RGV PF Gates\_Phase -2- FINAL SIGNED.pdf

PRD\_RGV (b)(7)(E) - FINAL SIGNED.pdf

---

No issues here. (b)(6);(b)(7)(C) - any issues?

(b)(6);(b)(7)(C)

Director, Business Operations Division  
Border Patrol & Air and Marine Program Management Office  
Facilities Management and Engineering  
Office of Facilities and Asset Management  
Mobile: (b)(6);(b)(7)(C)

---

From: (b)(6);(b)(7)(C)

Sent: Monday, November 20, 2017 10:03 AM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: FW: FOR REVIEW - Priority 1 - Entrance Cnf follow-up Review of CBP's Southwest Border Wall (102336) DUE: 11/17 @ 5PM (Fri) LEAD: (b)(6);(b)(7)(C)

Importance: High

Back to the top of your email! :-)

(b)(6);(b)(7)(C)

Team Lead, Communications  
Communications and Workforce Strategy  
Business Operations Division  
Border Patrol & Air and Marine Program Management Office (BPAM PMO)  
Facilities Management & Engineering



Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

---

From: (b)(6);(b)(7)(C)

Sent: Sunday, November 19, 2017 1:56 PM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: FW: FOR REVIEW - Priority 1 - Entrance Cnf follow-up Review of CBP's Southwest Border Wall (102336) DUE: 11/17 @ 5PM (Fri) LEAD: (b)(6);(b)(7)(C)

Importance: High

Good Afternoon,

(b)(6);(b)(7)(C), please let me know if the response for #2 and the attached documents in response to #1 &3 are approved to submit.

1.A copy of the Testing and Evaluation Plans for both the (b) (7)(E) prototypes and for the planned construction in RGV.

Attached, see below

2.GAO wants to clarify (b) (5)

Please confirm whether this is correct.

(b)(6);(b)(7)(C) - proposed response for review: (b) (5)

3.Is there additional documentation you could provide detailing the plans for RGV?

2 PRD's, hydrology contract, and map of RGV segments attached, see below

Thank you,

(b)(6);(b)(7)(C)

Team Lead, Communications

Communications and Workforce Strategy

Business Operations Division

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

---

From: (b)(6);(b)(7)(C)

Sent: Friday, November 17, 2017 2:52 PM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: FOR REVIEW - Priority 1 - Entrance Cnf follow-up Review of CBP's Southwest Border Wall (102336) DUE: 11/17 @ 5PM (Fri) LEAD: (b)(6);(b)(7)(C)

Importance: High

Hi (b)(6);(b)(7)(C) please hold on submitting, need (b)(6);(b)(7)(C) input, and a few additional documents.

1.A copy of the Testing and Evaluation Plans for both the (b)(7)(E) prototypes and for the planned construction in RGV.

(b)(6);(b)(7)(C) - can you please provide T&E plans for the prototypes? Also, do we have T&E for RGV?

2.GAO wants to clarify (b)(5)

Please confirm whether this is correct.

(b)(6);(b)(7)(C) - proposed response for review: (b)(5)

3.Is there additional documentation you could provide detailing the plans for RGV?

2 PRD's and hydrology contracts attached.

(b)(6); (b)(7)(C) - can you please provide map of RGV segments?

(b)(6);(b)(7)(C)

Team Lead, Communications

Communications and Workforce Strategy

Business Operations Division

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Friday, November 17, 2017 8:52 AM

To: (b)(6);(b)(7)(C)

Cc:

Subject: FW: NEW TASK: Priority 1 - Entrance Cnf follow-up Review of CBP's Southwest Border Wall (102336) DUE: 11/17 @ 5PM (Fri) LEAD: (b)(6);(b)(7)(C)

Importance: High

Hi (b)(6);(b)(7)(C)

Just a friendly reminder-this is due NLT 5:00 PM today 11/17! Let me know if the attachments below are what should go forward.

Thanks!

(b)(6);(b)(7)(C)

Communications Specialist, Business Operations Division  
Strategic Analysis, Inc.  
Border Patrol & Air and Marine Program Management Office (BPAM PMO)  
Facilities Management & Engineering  
Mobile: (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)

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---

From: (b)(6);(b)(7)(C)

Sent: Thursday, November 16, 2017 11:41 AM

To:

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: RE: NEW TASK: Priority 1 - Entrance Cnf follow-up Review of CBP's Southwest Border Wall (102336) DUE: 11/17 @ 5PM (Fri) LEAD: (b)(6);(b)(7)(C)

Hi (b)(6);(b)(7)(C)

Are the attached approved for submission?

<< File: PRD\_RGV PF Gates\_Phase -2- FINAL SIGNED.pdf >> << File: PRD\_RGV- (b)(7)(C) - FINAL SIGNED.pdf >>

Thanks,

(b)(6);(b)(7)(C)

Communications Specialist, Business Operations Division  
Strategic Analysis, Inc.  
Border Patrol & Air and Marine Program Management Office (BPAM PMO)  
Facilities Management & Engineering  
Mobile: (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)

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---

From: (b)(6);(b)(7)(C)

Sent: Tuesday, November 14, 2017 8:24 PM

To:

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: RE: NEW TASK: Priority 1 - Entrance Cnf follow-up Review of CBP's Southwest Border Wall (102336) DUE: 11/17 @ 5PM (Fri) LEAD: (b)(6);(b)(7)(C)

Thanks (b)(6);(b)(7)(C) remind me tomorrow to follow up with our folks on the response please. If (b)(6);(b)(7)(C) is OK with it, we can take a break for 15 and finalize the response tomorrow.

(b)(6);(b)(7)(C)

Chief, Portfolio Management and Analysis (PMA) Branch  
Border Patrol & Air and Marine Program Management Office  
Mobile: (b)(6);(b)(7)(C)  
Office: (b)(6);(b)(7)(C)

(b) (7)(E)

From: (b)(6);(b)(7)(C)

Sent: Tuesday, November 14, 2017 10:01 AM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: NEW TASK: Priority 1 - Entrance Cnf follow-up Review of CBP's Southwest Border Wall (102336) DUE: 11/17 @ 5PM (Fri) LEAD: (b)(6);(b)(7)(C)

Hi (b)(6);(b)(7)(C)

(Just an official email for tracking regarding this task) GAO has some follow up questions/additional information requests from the entrance conference.

The questions are as follows:

1.A copy of the Testing and Evaluation Plans for both the (b) (7)(E) prototypes and for the planned construction in RGV.

Do we have T&E for RGV? (b)(6);(b)(7)(C) need also for prototypes

2.GAO wants to clarify whether (b) (5)

Please confirm whether this is correct.

(b) (5)

3.Is there additional documentation you could provide detailing the plans for RGV?

2 PRDs and maps and hydrology contracts

FYSA - GAO has requested that the DAL arrange initial meeting with the DHS Budget Office, PA&E Division, and CAD.

This is due NLT 5:00 PM on Friday, 11/17! (Please disregard the previous deadline (b)(6);(b)(7)(C) provided-our deadline is a bit earlier due to the fact that we have to submit to FM&E and they submit to OFAM). Left the email chain below for reference.

Thanks!

(b)(6);(b)(7)(C)

Communications Specialist, Business Operations Division  
Strategic Analysis, Inc.  
Border Patrol & Air and Marine Program Management Office (BPAM PMO)  
Facilities Management & Engineering  
Mobile: (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)

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---

From: (b)(6);(b)(7)(C)  
Sent: Tuesday, November 14, 2017 7:52 AM  
To: (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)  
Cc: (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)  
Subject: RE: Priority 1 - Entrance Cnf follow-up Review of CBP's Southwest Border Wall (102336)

Looping in FM&E/BPAM taskings. Please provide your response to OFAM Taskings by 10am on Monday 11/20.

Thank you!

(b)(6);(b)(7)(C)

Senior Task Manager  
Agile Group  
Office of Facilities and Asset Management  
U.S. Customs and Border Protection  
Mobile: (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)

---

From: (b)(6);(b)(7)(C)  
Sent: Monday, November 13, 2017 3:54 PM  
To: (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)  
Cc: (b)(6);(b)(7)(C)  
Subject: FW: Priority 1 - Entrance Cnf follow-up Review of CBP's Southwest Border Wall (102336)  
Importance: High

Good afternoon (b)(6);(b)(7)(C)

Please see the request from PAB below. GAO has some follow up questions/additional information requests from the entrance conference for which the responses are due NLT COB Monday, November 20, 2017.

Best regards,

(b)(6);(b)(7)(C)

Task Manager  
Agile Group  
Office of Facilities and Asset Management  
U.S. Customs and Border Protection

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C) On Behalf Of OFAM Business Operations Program Accountability Executive Support

Sent: Monday, November 13, 2017 3:42 PM

To: OFAM-TASKINGS (b)(7)(E)

Cc: OFAM Business Operations Program Accountability Executive Support (b)(7)(E)

(b)(7)(E)

Subject: FW: Priority 1 - Entrance Cnf follow-up Review of CBP's Southwest Border Wall (102336)  
Importance: High

Good afternoon,  
GAO has some follow up questions/additional information requests from the entrance conference for which the responses are due NLT COB Monday, November 20, 2017.

Please assign to (b)(6);(b)(7)(C)

The questions are as follows:

1.A copy of the Testing and Evaluation Plans for both the (b)(7)(E) prototypes and for the planned construction in RGV.

2.GAO wants to clarify (b)(5) ?  
Please confirm whether this is correct.

3.Is there additional documentation you could provide detailing the plans for RGV?

FYSA - GAO has requested that the DAL arrange initial meeting with the DHS Budget Office, PA&E Division, and CAD.

Best,

(b)(6);(b)(7)(C)

Communications  
Business Operations  
Program Accountability Branch  
Bayfirst Solutions, LLC  
6650 Telecom Dr. Indianapolis, IN 46278  
Work (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Monday, November 13, 2017 3:07 PM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: Priority 1 - Entrance Cnf follow-up Review of CBP's Southwest Border Wall (102336)  
Importance: High

All:

GAO has sent the following questions in regard to its review of "CBP's Southwest Border Wall," (102336). Please provide your responses to me no later than November 20th. If further internal discussion is need please let me know as soon as possible.

1.A copy of the Testing and Evaluation Plans for both the (b) (7)(E) prototypes and for the planned construction in RGV.

2.GAO wants to clarify (b) (5)

Please confirm whether this is correct.

3.Is there additional documentation you could provide detailing the plans for RGV?

FYSA - GAO has requested that the DAL arrange initial meeting with the DHS Budget Office, PA&E Division, and CAD.

(b)(6);(b)(7)(C) Component Audit Liaison  
U.S. Customs and Border Protection  
Washington, DC

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)



# Border Wall Mock-ups and Prototypes

## Test Event Gate Review 1/2 (TEGR-1/2)

## Systems Analysis & Evaluation Branch

## 15 November 2017



**U.S. Customs and  
Border Protection**

**(b)(6);(b)(7)(C)**

Test Lead, Mock-ups and Prototypes Test  
Test and Evaluation Section  
Systems Analysis and Evaluation Branch  
Office of Acquisition, Enterprise Services

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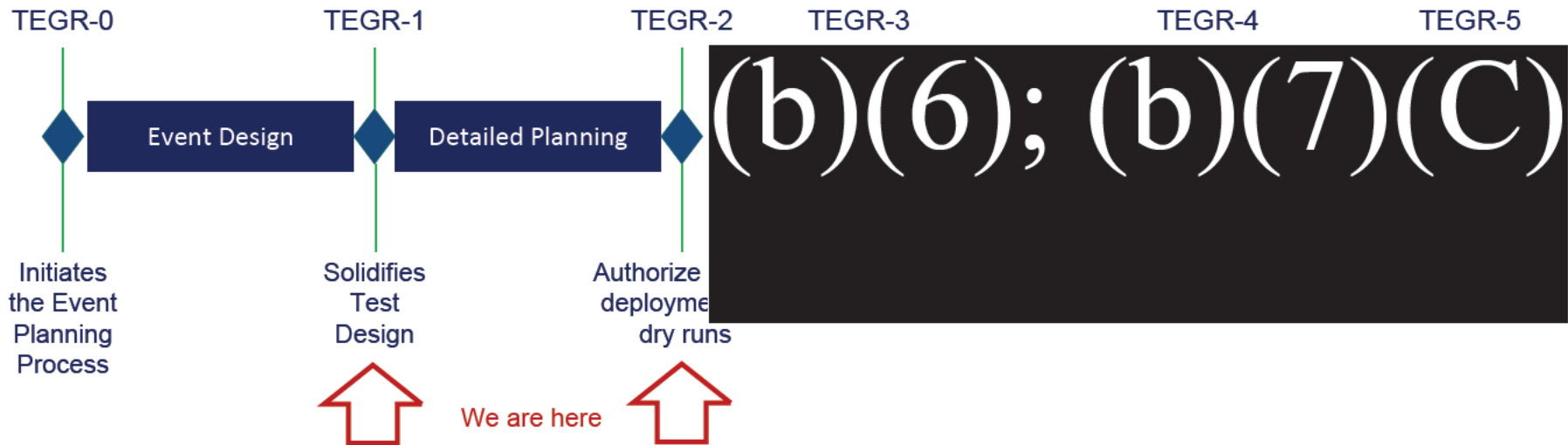
# Agenda

---

- **TEGR Process**
- **TEGR-1/2 Entry Criteria**
- **Purpose and Objectives**
- **Test Schedule**
- **Estimated Cost**
- **Test Articles**
- **Test Strategy**
- **Test Design**
- **Test Reporting**
- **Assumptions, Limitations, and Risks**
- **Data Verification and Validation Process**
- **Test Team Support and Instrumentation**
- **Test Suspension Criteria**
- **TEGR-1/2 Exit Criteria**



# Tailored TEGR Process



## ➤ TEGR-1/2 Purpose

- ❑ To obtain consensus from all stakeholders on the test design and provide a status of test readiness

## ➤ Focus of TEGR-1/2

- ❑ Test Requirements
- ❑ Initial Test Readiness
- ❑ Test Documentation
- ❑ Test Design
- ❑ Data Collection Process
- ❑ Cost and Schedule

## ➤ Expected Result of TEGR-1/2

- ❑ Memorandum signed by the stakeholders indicating consensus on test design and authorization to travel and execute dry runs



# TEGR-1/2 Entry/Exit Criteria

---

## ➤ TEGR-1/2 Tailored Entrance Criteria

- ☐ Draft Test Plan
- ☐ Draft Test Procedures
- ☐ Test schedule
- ☐ Event cost estimate
- ☐ System Under Test documented
- ☐ Test logistics finalized

## ➤ TEGR-1/2 Tailored Exit Criteria

- ☐ Consensus approval of TEGR-1/2 by stakeholders
- ☐ TEGR-1/2 meeting minutes with action items



# Purpose and Objectives

---

## ➤ Purpose

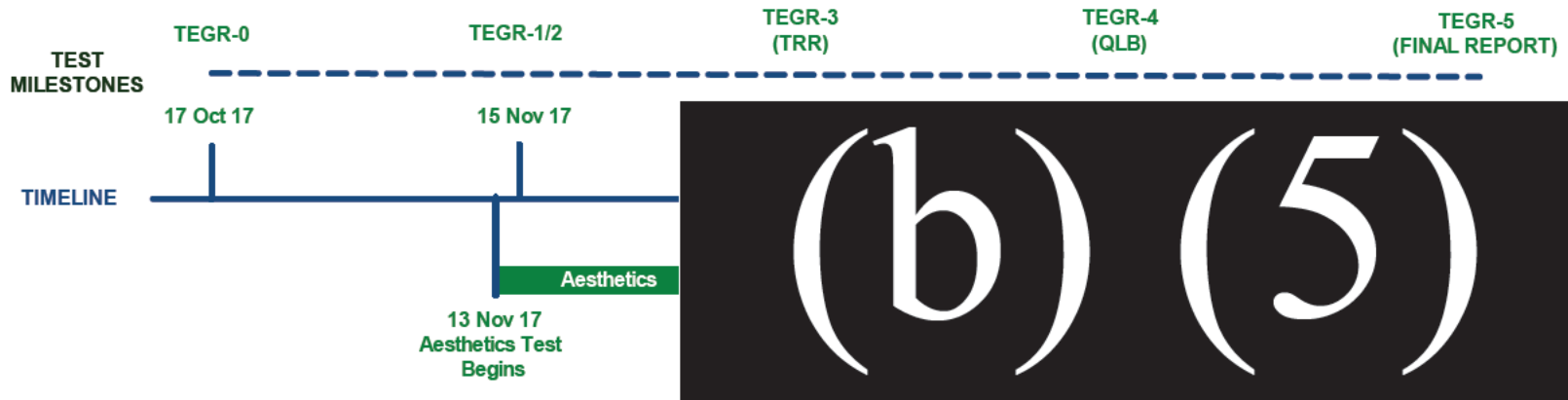
- ❑ To provide input to the Border Wall design specification team

## ➤ Objectives

- ❑ **TO 1:** To characterize the performance of the Solid Concrete Wall Mock-ups and Prototypes against the Threshold and Objective requirements in the Solid Concrete Border Wall Design/Build IDIQ Contract C.3.1 Proposal Border Wall Design Considerations
- ❑ **TO 2:** To characterize the performance of the Other Border Wall Mock-ups and Prototypes against the Threshold and Objective requirements in the Border Wall Design/Build IDIQ Contract Section C.3.1 Proposal Border Wall Design Considerations
- ❑ **TO 3:** To provide stakeholder and subject matter expert feedback on the Border Wall Mock-ups and Prototypes



# Test Schedule



Date	Description
10/17/17	TEGR-0 brief; test planning kick-off
10/24/17 – 10/26/17	Constructability Test Case and site survey
11/13/17 – 12/22/17	Aesthetics Paired Comparison Test (in DC area and San Diego)
11/15/17 – 11/16/17	On-site Test Design Review
11/15/17	TEGR-1/2 brief; technical test design review and initial test readiness review
11/27/17	(b) (5)
11/28/17 – 12/1/2017	
12/1/2017	
12/4/2017 – 12/21/17	
1/3/18	
2/5/18	

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# Test Execution Schedule

- Testing executed Mon-Fri, weekends are off to align with Border Patrol schedule
- Testing ~10 hours/day, daylight hours only
- Contingency days allow for weather, VIP visits, and unforeseen delays
- Test may conclude earlier than 12/21 if contingency days are not used

Border Wall Mockup and Prototype Test Schedule																										
Activity Time	Mon	Tues	Wed	Thurs	Fri	Sat	Sun	Mon	Tue	Wed	Thurs	Fri	Sat	Sun	Mon	Tues	Wed	Thur	Fri	Sat	Sun	Mon	Tues	Wed	Thur	Fri
	27-Nov	28-Nov	29-Nov	30-Nov	1-Dec	2-Dec	3-Dec	4-Dec	5-Dec	6-Dec	7-Dec	8-Dec	9-Dec	10-Dec	11-Dec	12-Dec	13-Dec	14-Dec	15-Dec	16-Dec	17-Dec	18-Dec	19-Dec	20-Dec	21-Dec	22-Dec
Morning	(b) (5), (b) (7)(E)																									
Noon																										
Afternoon																										
Morning																										
Noon																										
Afternoon																										



# Estimated Cost

Support Provided	Organization	People	Estimated Cost
Integrated Test Team On-Site Visit	TEB, OA and LSOTA, OS	(b)(6); (b)(7)(C); (b)(7)(E)	(b) (5)
Integrated Test Team Test Event Support	TEB, OA and LSOTA, OS		
Structural Design SME Support	ERDC		
Design Review Team	USACE		
(b) (7)(E)	USBP		
	USBP BORTAC Tactical Unit		
	Special Forces Group 7th Group SOCOM		
	NA	NA	
Grand Total			





## Test Articles (Prototypes)

(b) (7)(E)



## Test Articles (Mock-ups)

(b) (7)(E)



## Mock-ups and Prototypes Test Strategy

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# Mock-ups and Prototypes Test Strategies

## ➤ Test



## ➤ Inspection

- ❑ **Constructability** – Provide characterization statement from the OFAM construction experts that observed the prototype construction

## ➤ Analysis

- ❑ **Design Review** – Provide characterization statement from Design Review Board consisting of Army Corps of Engineers, Design Specification Team, and OFAM representatives of the full design package



# Solid Concrete Wall Requirements and Test Strategies

Objective Number	Requirement	Test Strategy
	(b) (7)(E)	



# Other Border Wall Requirement and Test Strategies

Objective Number	Requirement	Test Strategy
(b) (7)(E)		



## Mock-ups and Prototypes Test Designs

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# Test Case: Mock-up (b) (7)(E)

Solid Concrete Wall	Other Border Wall	Requirement
		(b) (7)(E)





Mock-up (b) (7)(E)

(b) (7)(E)



# Mock-up (b) (7)(E) Test Procedures Summary

(b) (7)(E)



# Test Case: Prototype (b) (7)(E)

Solid Concrete Wall	Other Border Wall	Requirement
(b) (7)(E)		



Prototype

(b) (7)(E)

(b) (7)(E)

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Prototype

(b) (7)(E)

(b) (7)(E)



# Aesthetics Paired Comparison Test

Solid Concrete Wall	Other Border Wall	Requirement
---------------------------	-------------------------	-------------

(b) (7)(E)



# Test Case: Constructability

Solid Concrete Wall	Other Border Wall	Requirement
---------------------------	-------------------------	-------------

(b) (7)(E)



# Constructability

(b) (7)(E)

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Page 274 of 890 <sup>24</sup>





# Test Case: Design Review

Solid Concrete Wall	Other Border Wall	Requirement
		(b) (7)(E)



## Design Review

(b) (7)(E)

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# Test Reporting

(b) (7)(E)



# Assumptions

(b) (5), (b) (7)(E)



# Limitations

(b) (7)(E)

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## Risks

(b) (5), (b) (7)(E)

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# Data Verification and Validation Process

---

## ➤ **Performed by:**

- ☐ Data Collector
- ☐ Data Manager
- ☐ Test Execution Analyst
- ☐ Test Lead/Director

## ➤ **V&V Activities**

- ☐ Confirm completeness of data forms
- ☐ Confirm format of data elements
- ☐ Tracking of test procedure results to the requirements and test objectives

## ➤ **Key data elements for V&V**

- ☐ Data forms
- ☐ Recorded Video



# Test Suspension Criteria

---

- **Safety concerns due to weather or operational activity (per direction from USBP)**
- **Deviations to the test plan as described in test plan (minor, moderate, major)**
- **Operability and safety of the border wall mock-ups and prototypes**





# Training Status

---

- **All test team members will be trained on-site during the test preparation period 28 November to 1 December 2017**

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# Test Safety

(b) (7)(E)

## ➤ Plan Coverage:

- ☐ First Aid and Treatment
- ☐ Personal Protective Equipment
- ☐ Fall Prevention and Protection
- ☐ Electrical Safety
- ☐ (b) (7)(E)
- ☐ (b) (7)(E)
- ☐ Fire Protection and Prevention
- ☐ Materials Handling, Storage, Use, and Disposal
- ☐ Work Area Illumination and Cleanliness
- ☐ Risk

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# TEGR-1/2 Exit Criteria

---

- **Consensus approval of TEGR-1/2 by stakeholders; program manager, user representative, and OA systems engineering**
- **Memorandum signed by the stakeholders providing concurrence on the test design and authorization to travel and execute dry runs**



**Questions?**

**Actions?**

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(b) (5)

(b) (5)

(b) (5)

**A-E TASK ORDER - STATEMENT OF WORK**

Task Order under Contract No. W9126G-15-D-0009  
Architect and Engineer Services for the Design of Floodwall,

(b) (5)



**A-E TASK ORDER - STATEMENT OF WORK**

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(b) (5), (b) (7)(E)



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Architect and Engineer Services for the Design of Floodwall,

(b) (5), (b) (7)(E)



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Task Order under Contract No. W9126G-15-D-0009  
Architect and Engineer Services for the Design of Floodwall,

(b) (5)

**A-E TASK ORDER - STATEMENT OF WORK**

Task Order under Contract No. W9126G-15-D-0009  
Architect and Engineer Services for the Design of Floodwall,

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Architect and Engineer Services for the Design of Floodwall,

(b) (5), (b) (7)(E)



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Architect and Engineer Services for the Design of Floodwall,

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Task Order under Contract No. W9126G-15-D-0009  
Architect and Engineer Services for the Design of Floodwall,

(b) (5)



**A-E TASK ORDER - STATEMENT OF WORK**

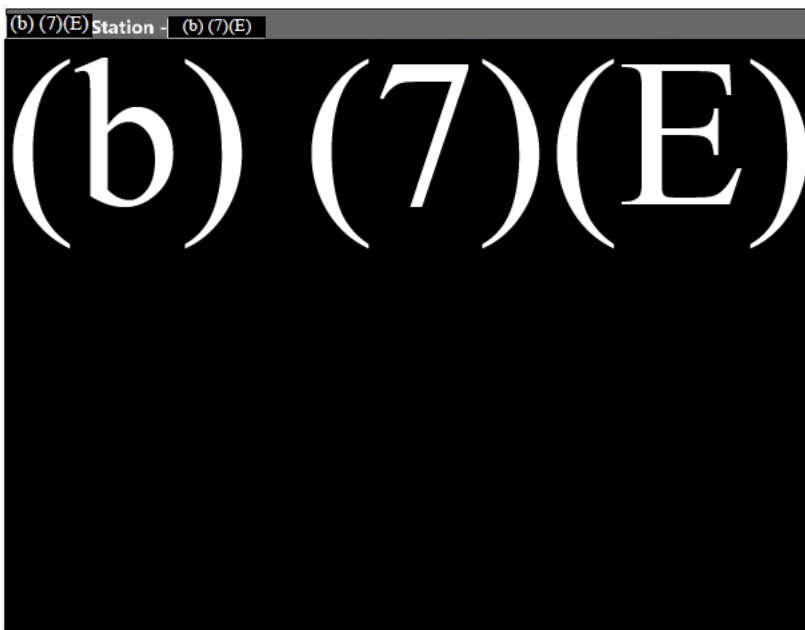
Task Order under Contract No. W9126G-15-D-0009  
Architect and Engineer Services for the Design of Floodwall,

(b) (5), (b) (7)(E)



**A-E TASK ORDER - STATEMENT OF WORK**

Task Order under Contract No. W9126G-15-D-0009  
Architect and Engineer Services for the Design of Floodwall,



**A-E TASK ORDER - STATEMENT OF WORK**

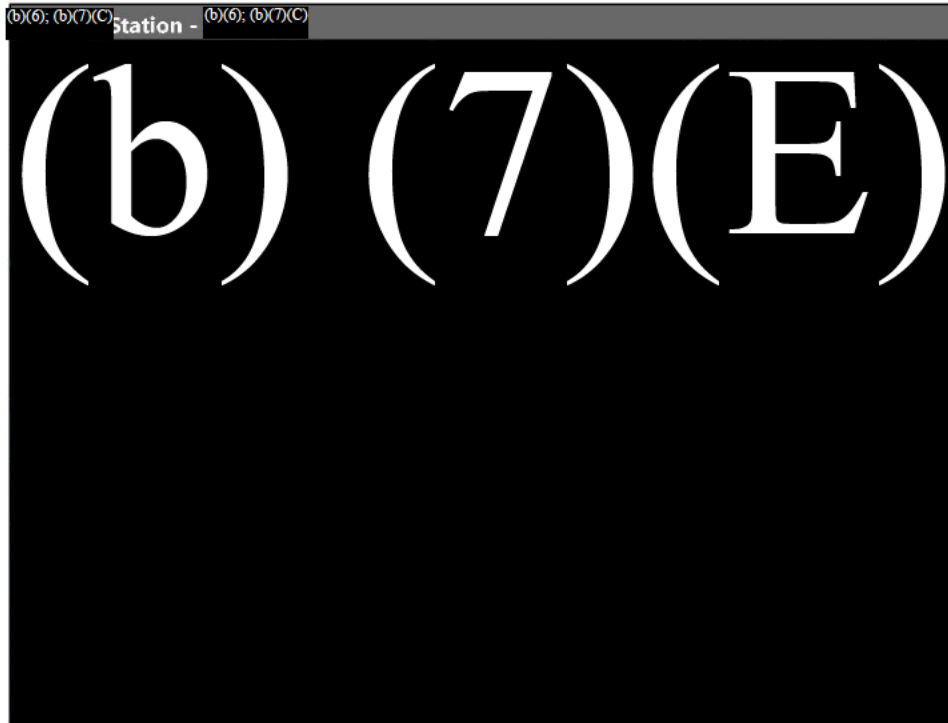
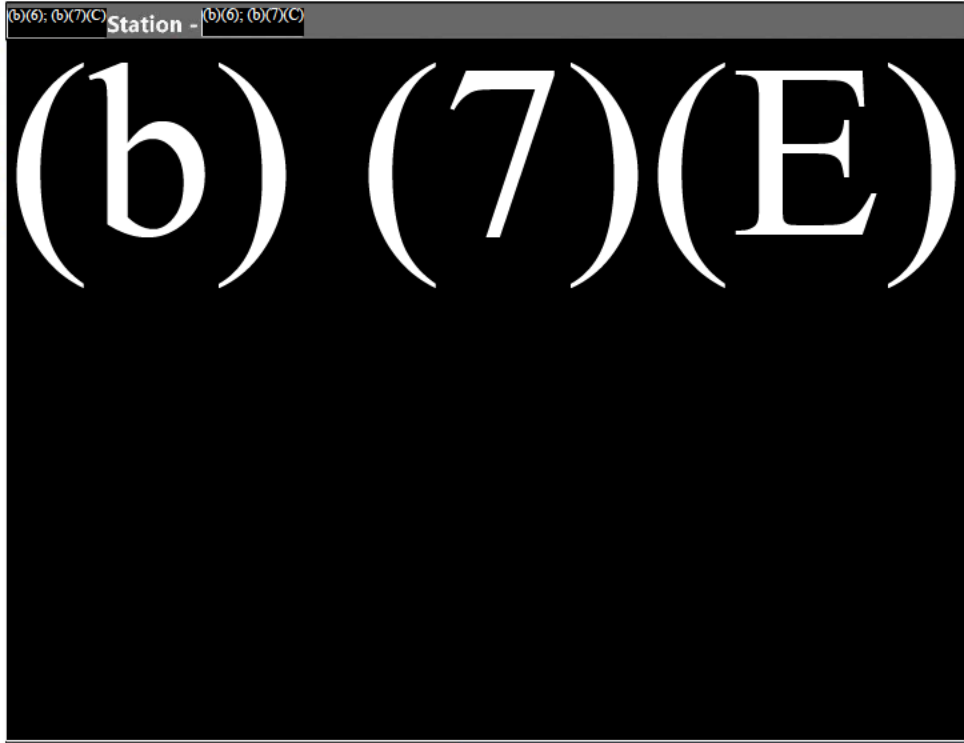
Task Order under Contract No. W9126G-15-D-0009  
Architect and Engineer Services for the Design of Floodwall,  
\_\_\_\_\_

(b) (7)(E) Station - (b) (7)(E)  
**(b) (7)(E)**

(b) (7)(E) Station - (b) (7)(E)  
**(b) (7)(E)**

**A-E TASK ORDER - STATEMENT OF WORK**

Task Order under Contract No. W9126G-15-D-0009  
Architect and Engineer Services for the Design of Floodwall,



**A-E TASK ORDER - STATEMENT OF WORK**

Task Order under Contract No. W9126G-15-D-0009  
Architect and Engineer Services for the Design of Floodwall,  
\_\_\_\_\_

(b)(6); (b)(7)(C) Station - (b)(6); (b)(7)(C)  
**(b) (7)(E)**

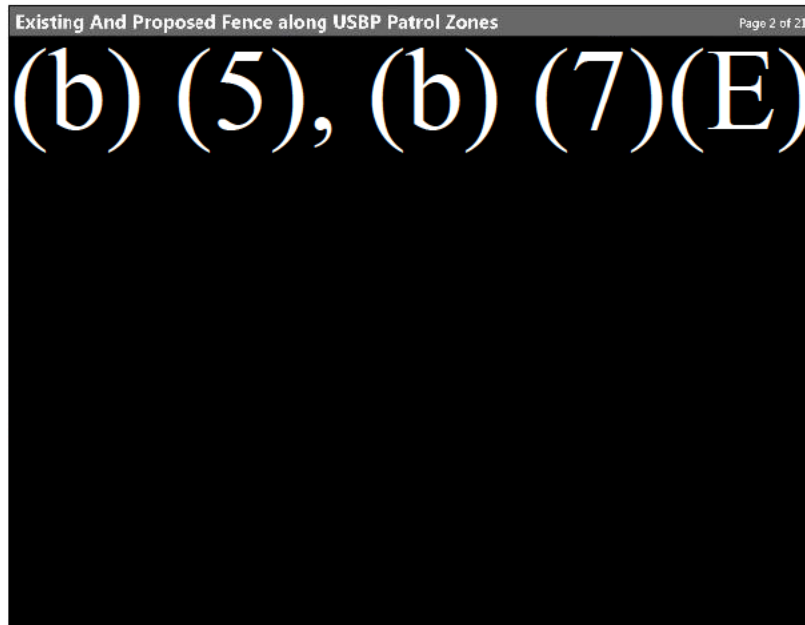
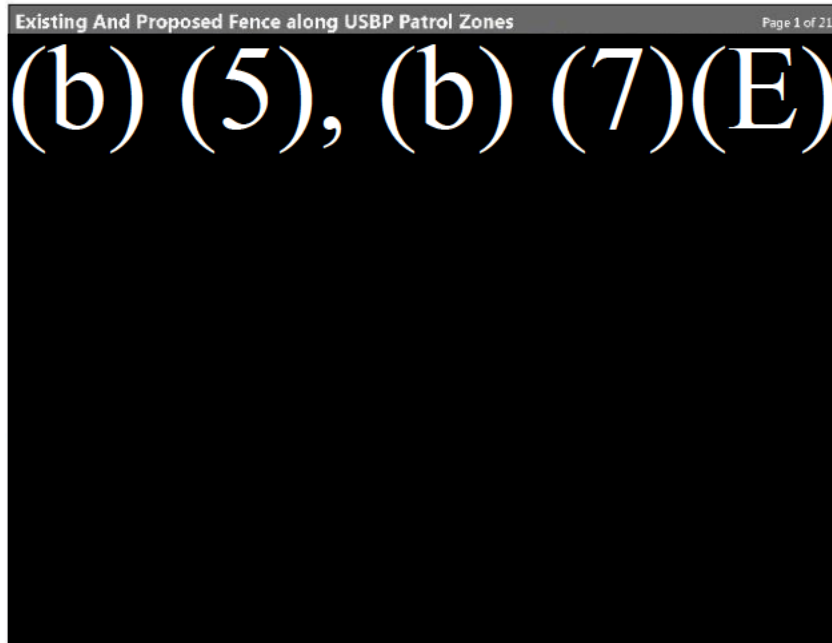
(b)(6); (b)(7)(C) Station - (b)(6); (b)(7)(C)  
**(b) (7)(E)**

**A-E TASK ORDER - STATEMENT OF WORK**

Task Order under Contract No. W9126G-15-D-0009  
Architect and Engineer Services for the Design of Floodwall,

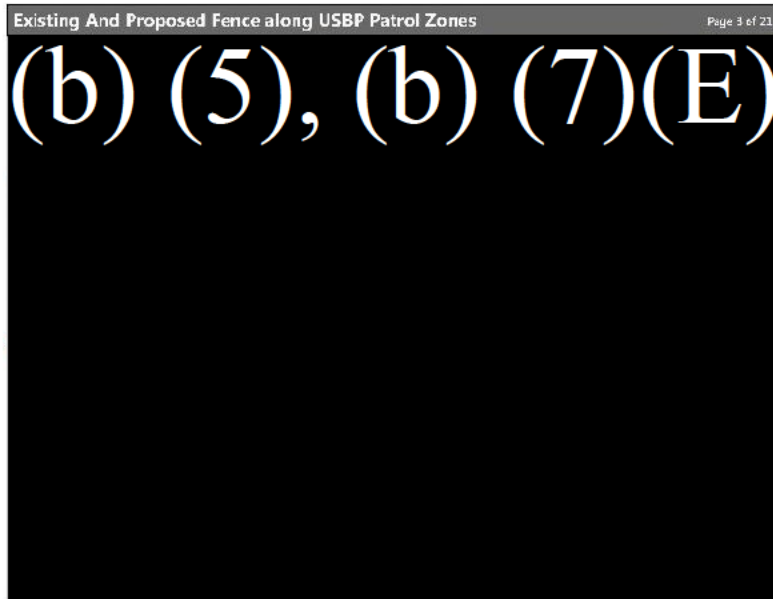
**Appendix B**

**SDC BIS Primary Fence Replacement Map (~14 miles)**



**A-E TASK ORDER - STATEMENT OF WORK**

Task Order under Contract No. W9126G-15-D-0009  
Architect and Engineer Services for the Design of Floodwall,



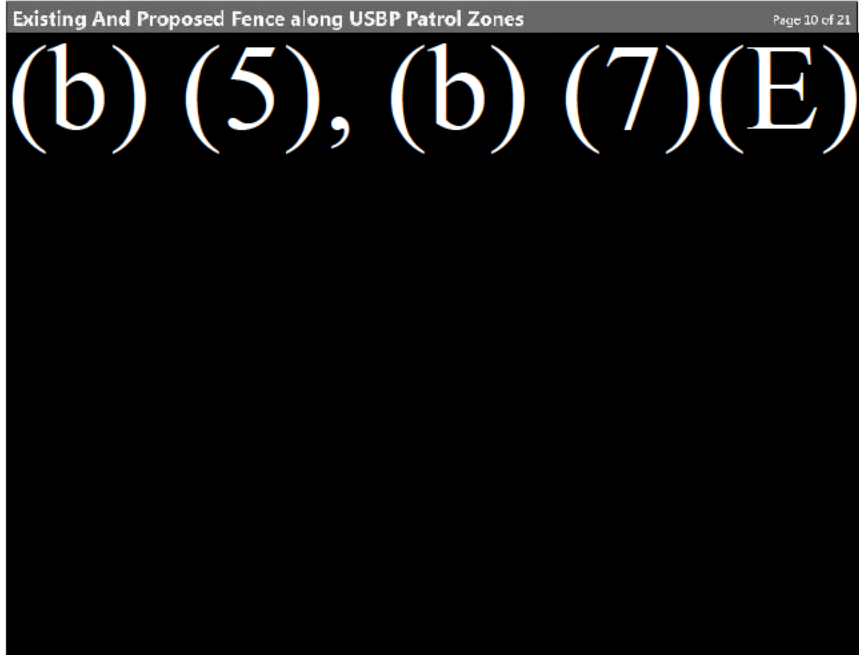
(b) (7)(E) Primary Fence Replacement Map (b) (7)(E) miles)



**A-E TASK ORDER - STATEMENT OF WORK**

Task Order under Contract No. W9126G-15-D-0009  
Architect and Engineer Services for the Design of Floodwall,

(b) (7)(E) Primary Fence Replacement Map (b) (7)(E) miles)

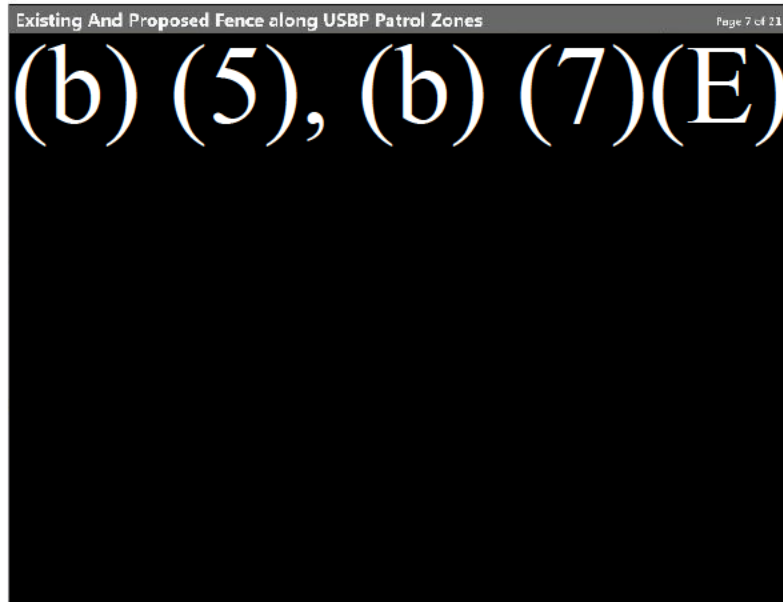
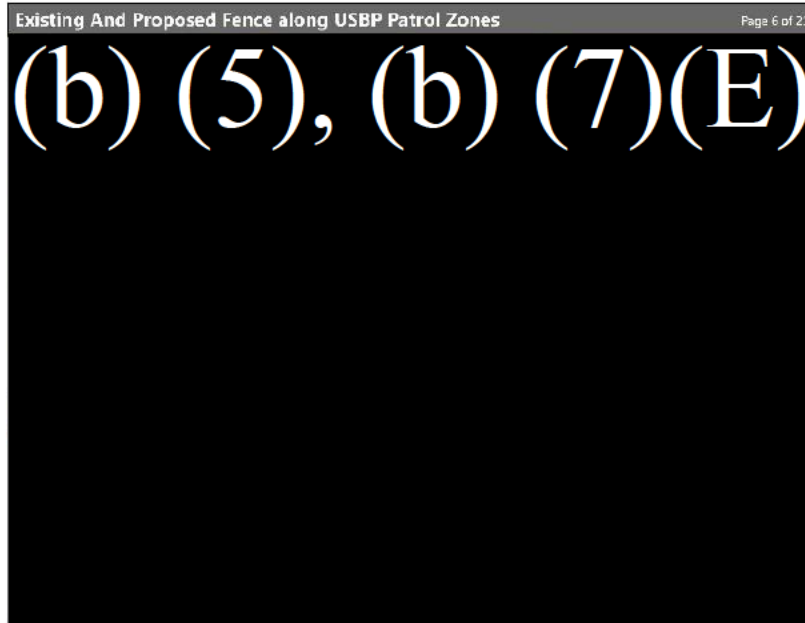




**A-E TASK ORDER - STATEMENT OF WORK**

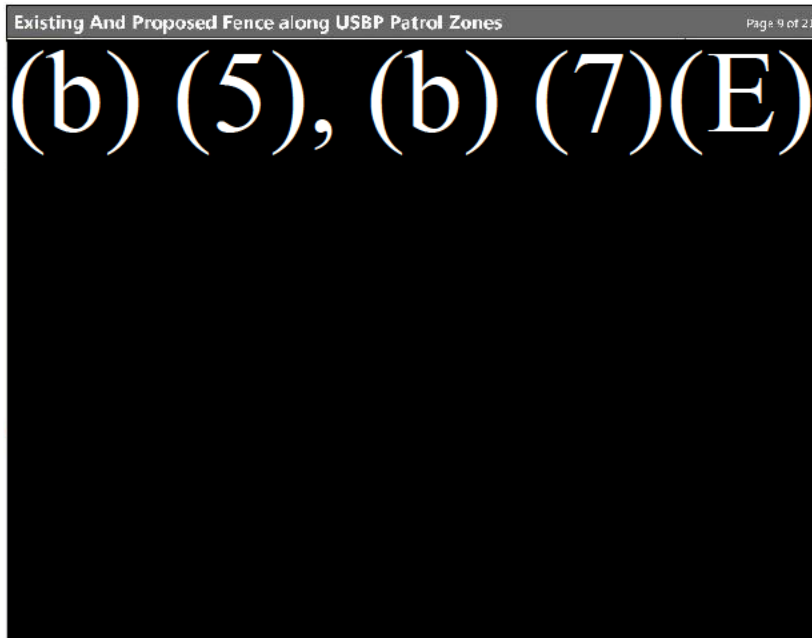
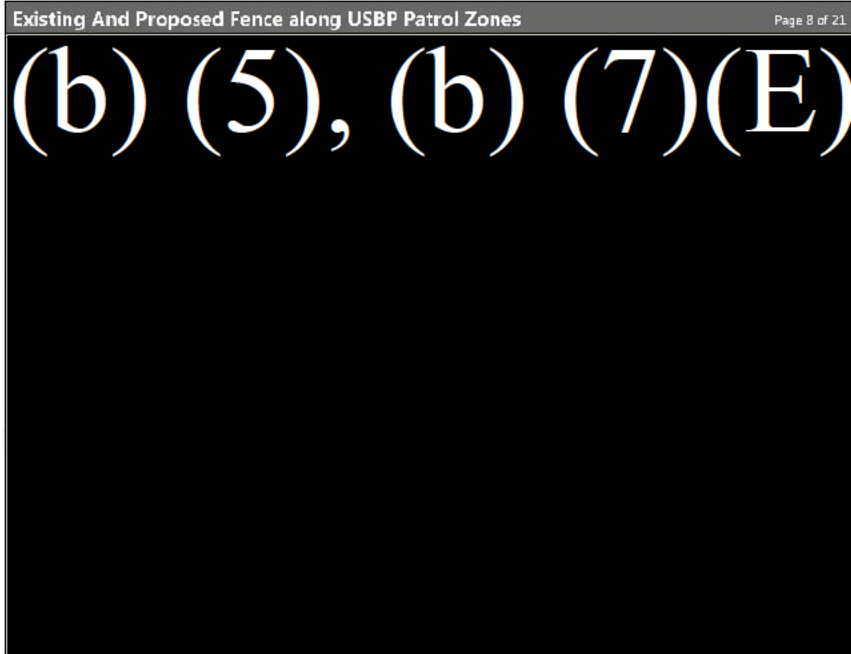
Task Order under Contract No. W9126G-15-D-0009  
Architect and Engineer Services for the Design of Floodwall,

(b) (7)(E) Vehicle Fence to Primary Fence Replacement Map (b) (7)(E) miles)



**A-E TASK ORDER - STATEMENT OF WORK**

Task Order under Contract No. W9126G-15-D-0009  
Architect and Engineer Services for the Design of Floodwall,

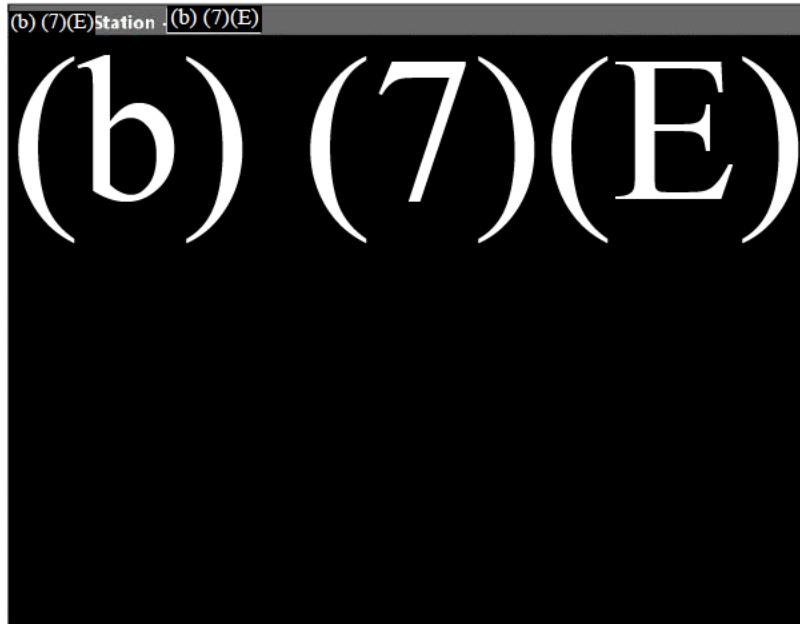


**A-E TASK ORDER - STATEMENT OF WORK**

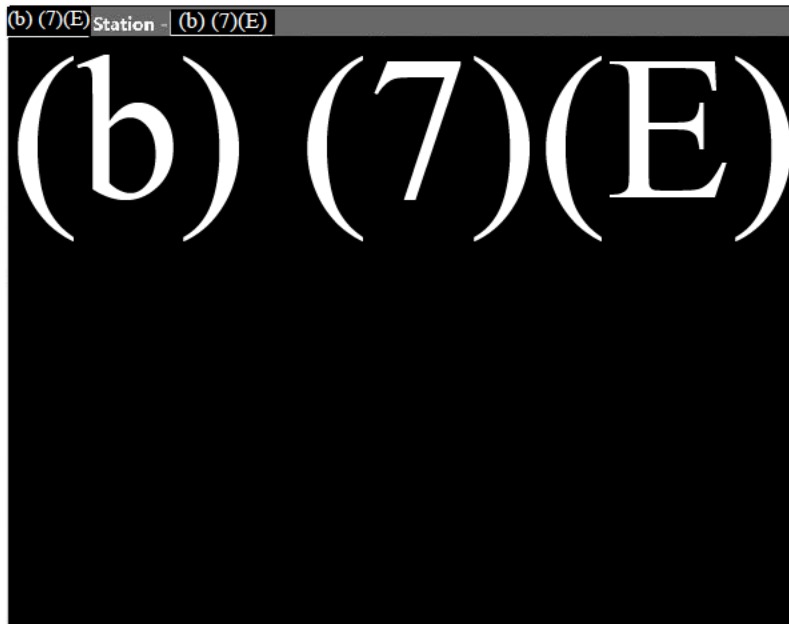
Task Order under Contract No. W9126G-15-D-0009  
Architect and Engineer Services for the Design of Floodwall,


**Appendix C**

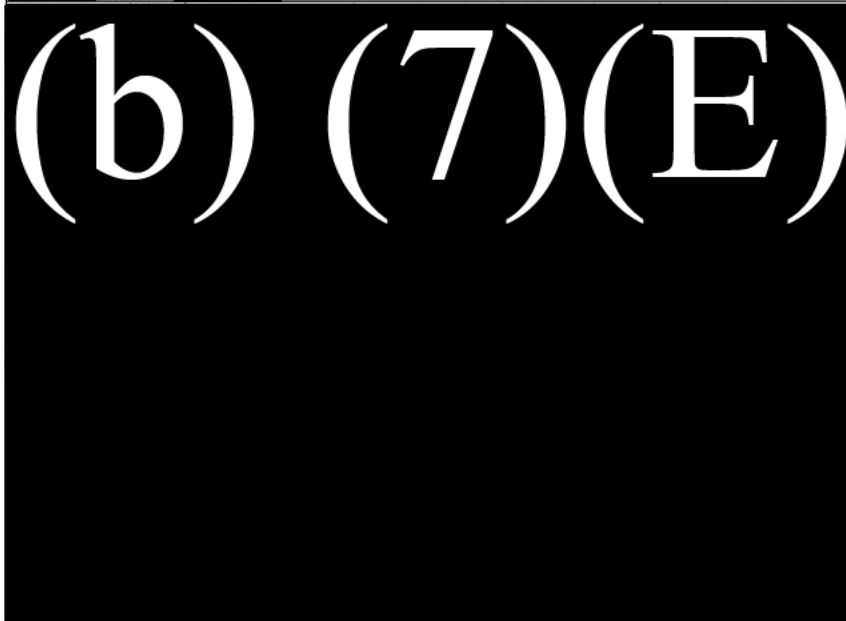
RGV (b) (7)(E) & RGV (b) (7)(E) Map



**RGV-012 MAP**



RGV-MAP

(b) (7)(E)Station - (b) (7)(E)  
  
(b) (7)(E)

(b) (5)

(b) (5)

(b) (5)

RGV Proposed Barrier

(b) (5), (b) (7)(E)

LEGEND

Proposed Project

- RGV Project [FOIA]
- RGV Project
- RGV Project
- RGV Project

Other Proposed

- Proposed No-Levee

Existing

- Pedestrian

Base Map

- US 115th Congressional
- USBP Station

If sheet measures less than 11x17" it is a reduced print  
Reduce scale accordingly

1 in = 6.75 mi 1:427,920

(b)(7)(E)

Michael Baker  
INTERNATIONAL

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**Border Patrol and Air & Marine Program Management Office  
Project Requirements Document**

<b>PROJECT SUMMARY</b>	
<b>Project Name:</b>	NC RGV RGV Construct PF/VF Gates
<b>FM&amp;E Project #:</b>	ECNC-2607
<b>Program:</b>	Tactical Infrastructure
<b>Project Category:</b>	Major Construction
<b>Servicing Agency:</b>	USACE
<b>Location of the work to be performed:</b>	Rio Grande Valley Sector – Ref Exhibit A (summarizing gates by PF225 Segment) and Exhibit B (map depicting where Phase-2 Gates are located)
<b>Procurement Method:</b>	IAA
<b>Proposed contract type(s):</b>	Firm Fixed Price, Design Build
<b>Initial Cost Estimate:</b>	<b>(b) (5)</b>
<b>Total Risk Estimate</b>	
<b>Planned Start Date:</b>	
<b>Planned End Date:</b>	

**Points of Contact (POC) and Roles**

<b>BPAM PMO POC</b>	
<b>Name</b>	<b>Role</b>
<b>(b)(6);(b)(7)(C)</b>	BPAM PMO Project Manager
	BPAM PMO Design Lead
	BPAM PMO Project Analyst
	BPAM PMO Real Estate Lead
	BPAM PMO Environmental Lead
	BPAM PMO Communications Lead
<b>Service Provider POC</b>	
<b>Name</b>	<b>Role</b>
<b>(b) (6)</b>	USACE Program Manager
	USACE Project Manager
	USACE Real Estate Lead
<b>Business Partner POC</b>	
<b>Name</b>	<b>Role</b>
<b>(b)(6);(b)(7)(C)</b>	USBP Headquarters, Tactical Infrastructure Director
	USBP Field Contact, TI Coordinator, RGV Sector



Border Patrol and Air & Marine Program Management Office  
Project Requirements Document

(b) (5)

Border Patrol and Air & Marine Program Management Office  
Project Requirements Document

(b) (5)

Border Patrol and Air & Marine Program Management Office  
Project Requirements Document

(b) (5), (b) (7)(E)



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Project Requirements Document

(b) (5), (b) (7)(E)



Border Patrol and Air & Marine Program Management Office  
Project Requirements Document

(b) (5)

Border Patrol and Air & Marine Program Management Office  
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(b) (5)

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Project Requirements Document

(b) (5)

Border Patrol and Air & Marine Program Management Office  
Project Requirements Document

(b) (5), (b) (7)(E)





Border Patrol and Air & Marine Program Management Office  
Project Requirements Document

(b) (5)

Border Patrol and Air & Marine Program Management Office  
Project Requirements Document

(b) (5)

Border Patrol and Air & Marine Program Management Office  
Project Requirements Document

(b) (5)

# Border Patrol and Air & Marine Program Management Office Project Requirements Document

## CONCURRENCE & APPROVAL: Business Partner Mission Needs

### Concurrence:

\_\_\_\_\_  
(b)(6);(b)(7)(C), Chief Patrol Agent  
US Border Patrol, Rio Grande Valley Sector

\_\_\_\_\_  
Date

### Concurrence:

\_\_\_\_\_  
(b)(6);(b)(7)(C) Chief Patrol Agent  
US Border Patrol, Acting Chief, Law Enforcement and Operations Directorate

\_\_\_\_\_  
Date

### APPROVAL: Financial

\_\_\_\_\_  
(b)(6); (b)(7)(C)  
\_\_\_\_\_  
(b)(6);(b)(7)(C) Director, Business Operations Division  
BPAM PMO

\_\_\_\_\_  
Date

### APPROVAL: Constructability

\_\_\_\_\_  
(b)(6); (b)(7)(C)  
\_\_\_\_\_  
(b) (6) Branch Chief, Tactical Infrastructure  
USACE, ECSO

\_\_\_\_\_  
Date

### Concurrence:

\_\_\_\_\_  
(b)(6);(b)(7)(C) (b)(6); (b)(7)(C)  
(affiliate) \_\_\_\_\_  
\_\_\_\_\_  
(b)(6);(b)(7)(C) Chief Engineer  
BPAM PMO

\_\_\_\_\_  
Date

### APPROVAL: Real Estate & Environmental

\_\_\_\_\_  
(b)(6);(b)(7)(C) (b)(6); (b)(7)(C)  
\_\_\_\_\_  
(b)(6);(b)(7)(C) Branch Chief  
BPAM PMO, Environmental and Real Estate Branch

\_\_\_\_\_  
Date

### PROJECT APPROVAL

\_\_\_\_\_  
(b)(6);(b)(7)(C) (b)(6); (b)(7)(C)  
\_\_\_\_\_  
(b)(6);(b)(7)(C) Program Manager  
BPAM PMO, Wall Program

\_\_\_\_\_  
07/28/2017

\_\_\_\_\_  
Date

# Border Patrol and Air & Marine Program Management Office Project Requirements Document

## **CONCURRENCE & APPROVAL: Business Partner Mission Needs**

### **APPROVAL:**

(b)(6);(b)(7)(C)

Associate Chief  
U.S. Border Patrol Headquarters, ORMD

9/12/17  
Date

### **APPROVAL: Financial**

(b)(6);(b)(7)(C) Director, Business Operations Division  
BPAM PMO

Date

### **APPROVAL: Constructability**

(b) (6) Branch Chief, Tactical Infrastructure  
USACE, ECSO

Date

### **Concurrence:**

(b)(6);(b)(7)(C) Chief Engineer  
BPAM PMO

Date

### **APPROVAL: Real Estate & Environmental**

(b)(6);(b)(7)(C) Branch Chief  
BPAM PMO, Environmental and Real Estate Branch

Date

### **PROJECT APPROVAL**

(b)(6);(b)(7)(C) Program Manager  
BPAM PMO, Wall Program

Date

**Border Patrol and Air & Marine Program Management Office  
Project Requirements Document**

**CONCURRENCE & APPROVAL: Business Partner Mission Needs**

**Concurrence:**

**(b)(6);(b)(7)(C)**

9/14/17

**(b)(6);(b)(7)(C)**, Chief Patrol Agent  
US Border Patrol, Rio Grande Valley Sector

Date

**Concurrence:**

**(b)(6);(b)(7)(C)** Chief Patrol Agent  
US Border Patrol, Acting Chief, Law Enforcement and Operations Directorate

Date

**APPROVAL: Financial**

**(b)(6);(b)(7)(C)** Director, Business Operations Division  
BPAM PMO

Date

**APPROVAL: Constructability**

**(b) (6)** Branch Chief, Tactical Infrastructure  
USACE, ECSO

Date

**Concurrence:**

**(b)(6);(b)(7)(C)** Chief Engineer  
BPAM PMO

Date

**APPROVAL: Real Estate & Environmental**

**(b)(6);(b)(7)(C)** Branch Chief  
BPAM PMO, Environmental and Real Estate Branch

Date

**PROJECT APPROVAL**

**(b)(6);(b)(7)(C)** Program Manager  
BPAM PMO, Wall Program

Date

# Border Patrol Facilities and Tactical Infrastructure & Air and Marine PMO Wall Program - Project Requirements Document

PROJECT SUMMARY	
<b>Project Name:</b>	Border Barrier System, RGV (b) (7)(E)
<b>FM&amp;E Project #:</b>	VAWC-RP2006013-A
<b>Program:</b>	Tactical Infrastructure
<b>Project Category:</b>	Major Construction
<b>Servicing Agency:</b>	USACE
<b>Location of the work to be performed:</b>	Rio Grande Valley Sector, Weslaco Station
<b>Procurement Method:</b>	IAA
<b>Proposed contract type(s):</b>	Design Bid Build
<b>Project Length</b>	(b) (5), (b) (7)(E)
<b>Initial Cost Estimate:</b>	
<b>Total Risk Estimate:</b>	
<b>Planned Start Date:</b>	
<b>Planned End Date:</b>	

## Points of Contact (POC) and Roles

BPAM PMO POC	
Name	Role
(b)(6);(b)(7)(C)	BPAM PMO Project Manager
	BPAM PMO Project Analyst
	BPAM Design Lead
	BPAM PMO Real Estate Lead
	BPAM PMO Environmental Lead
Service Provider POC	
Name	Role
(b) (6)	USACE Project Manager (Galveston District)
	USACE Program Manager
	USACE Real Estate Lead
USBP POC	
Name	Role
(b)(6);(b)(7)(C)	USBP Field Contact (Rio Grande Valley Assistant Chief Patrol Agent: Technology, TI, and TACCOM)
	USBP Field Contact (Rio Grande Valley Sector)

**Border Patrol Facilities and Tactical Infrastructure & Air and Marine PMO  
Wall Program - Project Requirements Document**

(b) (5)



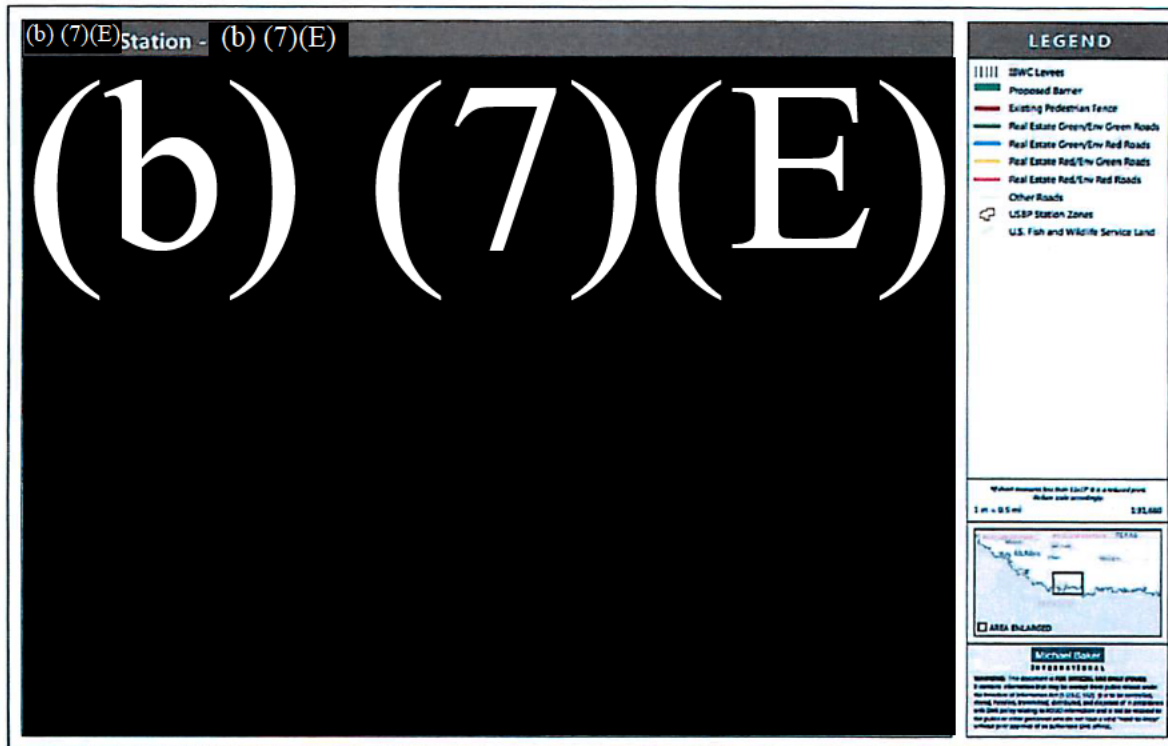
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Wall Program - Project Requirements Document**

(b) (5)

Border Patrol Facilities and Tactical Infrastructure & Air and Marine PMO  
Wall Program - Project Requirements Document

(b) (7)(E)

# Border Patrol Facilities and Tactical Infrastructure & Air and Marine PMO Wall Program - Project Requirements Document



*Project Map: Yellow Highlight is the project area*

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Wall Program - Project Requirements Document

(b) (7)(E)



**Border Patrol Facilities and Tactical Infrastructure & Air and Marine PMO  
Wall Program - Project Requirements Document**

(b) (5)

Border Patrol Facilities and Tactical Infrastructure & Air and Marine PMO  
Wall Program - Project Requirements Document

(b) (7)(E)

Environmental

CBP will seek a waiver of environmental laws to be issued by the Secretary of the Department of Homeland Security in order to execute this project within the required timeframes. Therefore, the environmental planning work to be completed by the BPAM Environmental Branch would be similar with past wall construction efforts completed under a waiver. The BPAM Environmental Branch will coordinate with the appropriate stakeholders (e.g. DOI, USFWS, state, and local agencies) in conjunction with the overall CBP outreach program to identify sensitive areas or areas of concern within the project area and recommended mitigation. Surveys for cultural, biological, and natural resources will be conducted to identify potential impacts and best management practices (BMPs) to be implemented during construction. An Environmental Stewardship Plan (ESP) covering a specific wall segment or the sector will be prepared.

The Environmental Branch will provide oversight of BMP implementation during construction. Following construction, a survey of final site disturbance will be completed to determine actual environmental impacts and any needed mitigation. Mitigation and restoration efforts will be conducted as separate environmental projects for each wall segment.

Miscellaneous: Approvals, Permitting, Interrelated Projects, Etc.

U.S. International Boundary Water Commission's (IBWC) review and concurrence on barrier type and location.

Border Patrol has a number of technology programs (RVSS, TARS, etc.) that will need to be coordinated with this effort.

U.S. Fish & Wildlife Service coordination relative to the Santa Ana National Wildlife Refuge.

Border Barrier System, (b) (7)(E)

(b) (7)(E)

Page 8 of 11  
Pre-Decisional

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BW23 FOIA CBP 009957

Border Patrol Facilities and Tactical Infrastructure & Air and Marine PMO  
Wall Program - Project Requirements Document

(b) (5)

**Border Patrol Facilities and Tactical Infrastructure & Air and Marine PMO  
Wall Program - Project Requirements Document**

(b) (5), (b) (7)(E)



## Border Patrol Facilities and Tactical Infrastructure & Air and Marine PMO Wall Program - Project Requirements Document

### **CONCURRENCE & APPROVAL: Business Partner Mission Needs**

#### **Concurrence:**

\_\_\_\_\_  
(b)(6);(b)(7)(C) Chief  
US Border Patrol, Rio Grande Valley Sector

\_\_\_\_\_  
Date

#### **Approval:**

\_\_\_\_\_  
(b)(6);(b)(7)(C) Chief  
US Border Patrol, Law Enforcement and Operations Directorate

\_\_\_\_\_  
Date

#### **APPROVAL: Financial**

\_\_\_\_\_  
(b)(6);(b)(7)(C) (b) (6), (b) (7)(C)

\_\_\_\_\_  
(b)(6);(b)(7)(C) Director, Business Operations Division (A)  
BPAM PMO

\_\_\_\_\_  
Date

#### **APPROVAL: Constructability**

\_\_\_\_\_  
(b)(6);(b)(7)(C) (b) (6), (b) (7)(C)  
\_\_\_\_\_  
(b) (6), (b) (7)(C)

\_\_\_\_\_  
(b) (6) Branch Chief, Tactical Infrastructure  
USACE, ECSO

\_\_\_\_\_  
Date

\_\_\_\_\_  
(b)(6);(b)(7)(C) (b) (6), (b) (7)(C)  
(affiliate)

\_\_\_\_\_  
(b)(6);(b)(7)(C) Chief Engineer  
BPAM PMO

\_\_\_\_\_  
Date

#### **APPROVAL: Real Estate & Environmental**

\_\_\_\_\_  
(b)(6);(b)(7)(C) Branch Chief  
BPAM PMO, Environmental and Real Estate Branch

\_\_\_\_\_  
Date

#### **PROJECT APPROVAL**

\_\_\_\_\_  
(b)(6);(b)(7)(C) (b) (6), (b) (7)(C)

\_\_\_\_\_  
07/28/2017

\_\_\_\_\_  
(b)(6);(b)(7)(C) Program Manager  
BPAM PMO, Wall Program

\_\_\_\_\_  
Date

\_\_\_\_\_  
Border Barrier System, (b) (7)(E)  
(b) (7)(E)

Page 10 of 10  
Pre-Decisional  
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Created: 04/06/2017  
Last Updated: 07/14/2017

# **Border Patrol Facilities and Tactical Infrastructure & Air and Marine PMO Wall Program - Project Requirements Document**

**CONCURRENCE & APPROVAL: Business Partner Mission Needs**

Concurrence (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) Chief  
US Border Patrol, Rio Grande Valley Sector

9/13/17  
Date

**Approval:**

(b)(6);(b)(7)(C) Chief  
US Border Patrol, Law Enforcement and Operations Directorate

Date

**APPROVAL: Financial**

(b)(6);(b)(7)(C) Director, Business Operations Division (A)  
BPAM PMO

Date

**APPROVAL: Constructability**

(b) (6) Branch Chief, Tactical Infrastructure  
USACE, ECSO

Date

**Concurrence:**

(b)(6);(b)(7)(C) Chief Engineer  
BPAM PMO

Date

**APPROVAL: Real Estate & Environmental**

(b)(6);(b)(7)(C) Branch Chief  
BPAM PMO, Environmental and Real Estate Branch

Date

**PROJECT APPROVAL**

(b)(6);(b)(7)(C) Program Manager  
BPAM PMO, Wall Program

Date

Border Barrier System, (b) (7)(E)  
(b) (7)(E)

Page 11 of 11  
Pre-Decisional

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Last Updated: 07/14/2017